

2022



**ANNUAL
REPORT
&
YEAR
BOOK**

ASSOCIATE SPONSORS

- Active Games
- Associated Air Conditioning
- Bendigo Bank
- Bowra & O'Dea Pty Ltd
- Brikmakers
- D&Z Construction
- Dental Circle
- Hainault Winery
- Hawaiian Bassendean
- Leanne O'Dea Funeral Directors
- Lone Star Midland
- Mandoon Estate
- PSC McKenna Hampton Insurance Brokers
- Pope Electrical
- Rayco Plumbing
- Real Estate Plus Midland
- SKG
- Smith Broughton Auctioneers
- Solar Ban Bayswater
- Sullivan Logistics
- The Vines Resort & Country Club

MAJOR SPONSORS



JUDDA BEE

- Brewmart Bayswater
- Budget Car & Truck Rental
- Chidlow Tavern
- Chris Stannage
- Crema Cruiser
- David Grays
- ECM Paterniti & Associates
- F45 Midvale
- Fire 4 Hire
- Guardian Print & Copy
- Herne Hill News & Post Office
- IGA Midland
- Interform
- JD's Fast Food
- Joey's Ice Cream Vans
- Joe Santarini
- Kennards Hire
- Kensington Partners
- Malaga Print & Copy
- Maurice Embley
- Modern Catering
- Moiler Partners
- Peake Livestock Services
- Qwest
- Scott Howard Painting
- Slater Gartrell
- Smith Broughton Auctioneers
- SSS Specialised Services
- TJ Hoys Drafting
- Trevor's Painting Service
- Walkers Pest Control
- Westar Capital
- Woodbridge Hotel

**THANK YOU TO
EVERYONE FOR
SUPPORTING SWAN
DISTRICTS THROUGH
THE 2020 SEASON**



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AGM: NOTICE TO MEMBERS

87th Annual General Meeting at the Swan Districts Football Club

The Annual General Meeting will be held at the Swan Districts Football Club (upstairs) on Thursday the 25th of February, 2021 at 6:30pm.

The Annual Report for Season 2020 will be presented at this meeting. Check the website for an earlier collection date from the club. This is an official notification of this event to all members as per Clause 45 of the Constitution.

PLEASE NOTE THAT ALL MEMBERS MUST BE FINANCIAL TO ATTEND



Open to the general public and specialising in physiotherapy, exercise rehabilitation and massage of sports injuries.
Steel Blue Oval, Bassendean
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sportsclinic@swandistrictsfc.com

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Contributions by Matt Ogg.

UNPRECEDENTED TIMES

In a year that has affected so many people's lives around the world, the Covid-19 pandemic certainly impacted the Swan Districts Football Club. From being unsure a season would even eventuate and then the ongoing uncertainties we faced, all of football in WA banded together to ensure the game went on. Credit where credit is due, and I congratulate the Western Australian Football Commission executive for their efforts to provide a season and more importantly, taking into consideration the health and safety of all concerned.

There were many impacts of Covid-19 with some negatives and some positives. A reduced season, extra long preparation time for players and coaches and a whole lot of uncertainty for our volunteers and coterie groups were just a few challenges however on the flip side, our expenses were reduced. The Federal Government's Job keeper support and our continued strong business model has enabled us to record a significant profit once again. We must however continue to be sensible, vigilant and utilise strong governance practices to ensure our long-term viability. 2021 could well be an even tougher year unless a medical solution is found in the very near term.

CONTINUE TO GROW AND IMPROVE ACROSS THE BOARD

The hard work we have done over the years to build cash reserves have allowed us to establish our 5-year Football Strategic Plan (FSP) which has been designed to do everything we can to ensure we are always vying for a premiership across all grades and teams year on year. This has been evidenced in building new Female changerooms, specific targeted recruiting, increased capacity in our strength and conditioning areas and increased investment into coaching development. In a very shortened season, we faced the top four teams of 2019 in our first four rounds with narrow losses and culminating in three wins out of our last four rounds in our Men's league. Add to this the outstanding result of our own **Samuel Fisher** winning the coveted Sandover Medal in his first year, we are excited at what 2021 offers. We will continue to deliver on the FSP with further changeroom upgrades, specific recruiting and coaching development in 2021. I acknowledge the efforts of **Adam Pickering** and **Phil Smart** during this period where the challenges to keep everyone positive in what was a very uncertain beginning enormous. I also acknowledge **Jo Taylor** who stepped up as our Women's senior coach in trying circumstances and really encouraged and led our very young teams in their development. We are all looking forward to a very exciting WAFLW also in 2021.



COMMUNITY AND FACILITY

In addition to our football investment, we have been able to invest in new security cameras, new audio system, a comprehensive electrical upgrade across the facility, new external member seating, a major metal sheet roof replacement, a new commercial dishwasher, repairs to the John Todd/John Cooper pavilion and new gym equipment for both our Men's and Women's programs. Total expenditure of approx. \$400K which seemed an impossible task only a few short years ago. I acknowledge our finance committee led by Director **Des Hardiman** along with our CEO **Jeff Dennis** for their continued efforts to ensure Swans continues to be accountable and transparent. The continuous detailed reporting to our Board has allowed us to make decisions based on real time which has contributed greatly to our much-improved financial position.

Our community focus continues to grow and expands well beyond our well-known Pilbara programs to include significant metropolitan programs. Our new Community General Manager **Brooke Draper** continues to build on what is already a significant component of our football club and our desire to be a well-connected community enabler.

Our club also has continued to investigate our long-term future at Steel Blue oval in relation to facilities and has enjoyed continued support from the Town of Bassendean. The creation of shared visions has been one of the great challenges we face as we reside in a politically safe, small Town with limited resources. The new 'Town Centre Master Plan' being created by the Town in conjunction with various stakeholders is now moving forward again albeit in a slightly different direction to a few years ago. We will need to continue to work with the ToB to realise our vision of having a self-sustaining facility that will service our football and community needs into the next 50 years.

Our volunteers have played, and will continue to play, an integral part in our clubs' success and there are many. For our coterie groups in The Swansmen, Past Players and Life Members, to continue to provide support both in time and financial during a year so disjointed due to Covid-19 is testament to their love of their club. Along with our supporters who get behind every fundraising effort the club puts in, we are in very good hands. Although finances have improved dramatically they are not all related to our community programs. The Swansmen have consistently contributed significant funds to the club generated by the many members and supporters and for us to remain in a strong financial position these contributions from everyone are critical.

Our loyal sponsors and partners continue to partner with our club and the buy in to our community enabling role benefits everyone. Thankyou to our Major partners in Steel Blue Boots, Midway Ford, Swan Towing, BHP, Pilbara Motor Group and Chevron who all have been long term partners along with Bendigo Bank Mundaring and Sullivan Logistics. I would also like to acknowledge the many Associate Partners who collectively contribute significant financial and product benefits to our club.

The final acknowledgement goes to our incredible staff who we all would have encountered at some stage throughout the year. These people work tirelessly for our club and not in a 'normal' business environment. Having to work weekends, long weekends, Sunday's etc along with completing their daily requirements takes some special people. Led by our more than capable CEO **Jeff Dennis**, they are all the envy of the competition and we appreciate each and everyone of them. Thank you to **Jeff Dennis** who continues to fight whatever fight always needs to be had but looking out for the best interests of Swans. Jeff leaves no stone unturned to meet our strategic objectives and it is a pleasure to work alongside such motivated individuals.

2021 looms as potentially another offset/abridged season. We will continue to plan for success both on and off the field but always have the survival and sustainability of the mighty black and whites as the cornerstone of our direction.

Merry Christmas to all and all the very best to yourselves and your family. I look forward to catching up in 2021 and cheer our teams on.

PETER HODYL • PRESIDENT

ACKNOWLEDGEMENTS

I would like to take this opportunity to acknowledge and thank my fellow Board Members who volunteer so many hours and expertise to our club. Without this band of determined and loyal Swans people, our club would surely not be in the strong position we find ourselves in now. **Andrew Holmes** has led our Men's football programs since 2014 strongly and has great respect and support from all concerned. **Sarah Reilly** has provided strong advocacy for our Women's programs and along with her legal background has proved a great asset for our club since 2015. **Roanna Edwards** was appointed in 2019 and has already had a great influence on our community committee outcomes. **Des Hardiman** I have acknowledged previously, however his long association with Swans both in a professional and volunteer capacity has produced some amazing performances with our finances, history and connections with our coterie group volunteers. **Matt Hewitson** continues to display his creativity in developing relationships within our community as the chair of our Community Development committee and our Facilities Redevelopment Committee. Matt's drive invigorates us all and his ability to look at things from a different angle allows us to gain a broader understanding of who our community is. **Jim Benson-Lidholm** leaves us in 2020 after serving since 2012 as a dedicated board member. Jim has chaired our Governance and Culture committee since 2012 and is Secretary of The Swansmen Association Coterie group. Jim has always held us accountable to ensure good governance is a stable part of our operation and always pushed the WAFC to improve their own Governance practices. Thankyou Jim and all the very best with your future endeavours.



BOARD OF MANAGEMENT

	PETER HODYL President Chair of Operations		JEFF DENNIS CEO
	ANDREW HOLMES Vice President Chair of Men's Football		SARAH REILLY Director Chair of Women's Football Affairs
	ROANNA EDWARDS Director		DES HARDIMAN Director • Treasurer Chair of Finance & Risk
	JIM BENSON Director • Secretary Chair of Governance & Culture		MATT HEWITSON Director Chair of Facilities & Community Development



OFFICE BEARERS

Joint No. 1 Ticket Holders	Ken Wyatt MP Dr Bruce Robinson
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2020 Ball Legend	Peter Manning
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CLUB STAFF

Chief Executive Officer	Jeff Dennis
Operations Manager	Ross Leipold
Finance Manager	Gerard Roelofs
Office Administrators	Jenny McBride Jess Belladonna
Facilities Officer	Jim Dougan
Bar Managers	George Staminich Lucy Atkinson

SWAN DISTRICTS / METRO CENTRAL DISTRICT

Development Officer	Christian Tuffili
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FOOTBALL DEPARTMENT

General Manager Football Operations	Phil Smart
Talent Manager	Greg Harding
Boxing	Graham O'Donnell
Sports IT	Norm Tame
Match Committee	Phil Smart Peter Kelly Steve Malaxos Adam Pickering Mitchell Burgess John Laurito Devan Perry

MEDICAL

Doctor	Katherine Ong
Senior Physiotherapist	Aleece Edmunds
Colts Physiotherapist	Aleece Edmunds
Seniors Head Trainer	Paul McCarthy
Colts Head Trainer	Emily Curtis
Trainers	Chris McCarthy John Corner Nic Currie Jesse Few Liam Jennings Prashan Arbalagan Rob Falconer Gary Seaton Kanon Uchiyanna

Property	Alan Hickling Reg Connors Peter Reidy
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Sport Scientist	Ted Polglaze
Seniors Physical Preparation Coaches	Samantha Stewart Amber Goodwin-Wissink Jesse Hallett
Womens Physical Preparation Coach	Hannah Hong
Colts Physical Preparation Coaches	Andrew Kuchel (RESIGNED MARCH) Sean Hughes
Rehabilitation Coach	Vanessa Anderson

COMMUNITY

General Manager	Brooke Draper
Metro Community Development Manager	Shane Beros
Metro Youth Inclusion Officer	Frank Anderson
Metro Aboriginal and Multicultural Inclusion Officer	Luke Giblett
Metro Community Programs Trainees	Brianna Hyde Hayley Cole

ASHBURTON REGION (ONLSOW, TOM PRICE, RAINAWONICA, PARABURDOO)

Regional Manager	Adam Conwell
Early Years Program Manager	Brooke Welsh
Youth Centre Co-ordinators	Britta Zubrowski Bonnie Palermo
Early Years Liaison Officer	Merle Ashburton
Development Manager	Brad Delbridge

EAST PILBARA REGION (NEWMAN, NULLAGINE, MARBLE BAR)

Regional Manager	Paul Pitchers
Active Education Development Officer	Brittany Ebert
School Based Trainee	Olivia Hughes

HEDLAND REGION (HEDLAND)

REACH Program Manager/Acting VSwans Program Manager	Cate Brewin
REACH Program Officers	Dana Bell Verinia BinSaad Tegan Fielding Sarah Ramirez
Kicking Goals Program Officer	Rob Goodin
Shooting Goals Officer	Renae Tucker

ROEBOURNE REGION (KARRATHA, DAMPIER & ROEBOURNE)

Regional Development Officer	Matt Lorne
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W AFL

LEAGUE

Coach	Adam Pickering
Assistants	Steve Malaxos John Laurito Andrew Pryun
Team Manager	David Cianciosi
Runner	Shane Sanders
Timekeeper	Ian Bardwell

RESERVES

Coach	Paul Saylor
Assistants	Aaron Dimasi Mitch Burgess
Team Manager	Gary Rowlinson
Runner	Darryl Crotty
Timekeeper	Terry Hall

COLTS

Coach	Simon Bergin
Assistants	Russell Wholagan John Armstrong Tom Martin Percy Johnson
Team Manager	Jenny Kynaston
Runner	Paul Saylor
Timekeeper	Terry Hall
Interchange	Ian Bardwell

Chaplain	Rod Manton
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MATCH DAY

Statisticians	Sean Doody Tonya McGlewe
Scoreboard Attendant	Jim Dougan
Historians	Greg Wardell-Johnson Brad Willey

W AFLW

LEAGUE

Coach	Jo Taylor
Assistants	Kristen Nelson Matt Riggio Jake Taylor
Head Trainer	Lindsay Armstrong
Team Manager	Julie Harrison
Timekeeper	Terry Hall

RESERVES

Coach	Tracey Schischka
Assistants	Bec Mariau Jodie Eaton Leah Keating
Team Manager	Helen Wheeler

ROGERS CUP

Coach	Fiona Boucher
Assistants	Steve Beazley Ashley Sharp
Team Manager	

Chaplain	Karen Van Namen
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The 2020 season was unprecedented for many of us. The threats and challenges from Covid-19 led to many restrictions and caused considerable anxiety. However, while the global pandemic decimated many sporting clubs and Associations, Swan Districts Football Club rode through relatively unscathed.

In my 2019 Yearbook report I wrote; "We're building financial security and providing the club with the resilience to meet unexpected future external challenges as they may arise. To this end, we need to continue building a business model with new revenue streams, so the club's future isn't dependent on winning grand finals."

While no one predicted the pandemic, our new business model had the resilience to weather the storm. At a time when many businesses were laying off or standing down employees, we kept all our staff fully employed throughout the crisis and remained focussed on achieving the club's vision and strategic objectives.

We continued our quest to transform the club to be a more outward-looking engaged community enabler. It's essential we keep faith with the club's vision and strategy to rebuild relevance, help future proof the club, and in so doing, protect its long and rich history.

We're not taking our eye off building football success. We've completed the first year of the club's Football Strategic Plan 2020 - 2024 striving to build sustainable and enduring success in our WAFL and WAFLW programs. This includes resetting the club's football culture and brand together with creating a strong value proposition for coaches and players so Swans will become a destination club they want to join. In 2020, this included implementing individual player development plans, improving our physical fitness environment, appointing **Ted Polglaze** - a sports scientist with international experience, and having a focussed player recruitment strategy.

The key to sustained on field success is retaining a strong focus on our local WAFL and WAFLW players. It's critical we build the resources, infrastructure and programs required to create an environment where our kids can be the best they can be. This will build depth in our squads which is crucial in achieving enduring success.

Our Football Manager, **Phil Smart** continues to be a strong and committed advocate for the club overseeing all club football operations including WAFL, WAFLW and talent.

A big thank you to **Jo Taylor** and her coaching and support staff for responding so quickly and enthusiastically at short notice to help our WAFLW teams this season. Our WAFLW program remains a high priority for the club and we continue to strive for parity between our WAFL and WAFLW programs.

Adam Pickering continues to play an important role helping build a strong club culture in the playing group. Our quest for enduring and sustained WAFL success was never going to be a quick fix. We must remain committed and focussed on getting every building block, one at a time, firmly in place, so when success comes, it will be lasting.

The key to a strong sporting club is a sustainable business model that remains profitable when the team underperforms. Boom and bust performances present a high risk and is a dangerous way to run a business, especially a not for profit sporting club.

Over recent years we've established accountable, transparent, and strategically focussed business practices. We now have consistent operating surpluses, and a strong balance sheet evidenced by a solid working capital ratio, growing non-current assets, and increasing cash reserves. But most importantly, we're continue to build a strong, contemporary business model, which can open new revenue opportunities. Thank you to the club's Finance Manager, **Gerard Roelofs** for his oversight and direction.

In 2020, we spent \$344,000 on new or improved assets. This was on top of the \$50,000 in 2019 and \$25,000 in 2018. Most of this work was on upgrades on our hallowed clubrooms at Steel Blue Oval. Thanks to **Jim Dougan** for his dedication in taking care of our facility, and we wish he and Gill every success in retirement.

This season, even though Covid-19 restrictions, we continued to expand and improve our match day activation helping to increase attendances by building new audiences at WAFL and WAFLW home games. This included a range of value-add activities targeting young families such as music, give-aways, competitions, **Madjitiil Maali**, and our very popular Swans Play Zone providing free games and activities for the kids. **Ross Lelpold, Jenny McBride, Jess Belladonna** and **Lucy Atkinson** must be acknowledged for delivering a high-quality innovative platform for our home game days, and the many club events held during such a difficult year.

This year we welcomed **Brooke Draper** to the role of General Manager Community. Brooke brought a wealth of experience and expertise helping us continue to build our community outreach strategy. The club's relevance will come from a strong symbiotic connection with community, not mainstream media. Our community engagement pillars are active education and employment, community engagement (social inclusion), and community services (mentoring and case management).



While it's important to our football club and supporters that we play in finals and win premierships, we exist for a deeper purpose. We build community and develop people. We're becoming a well-connected and community-engaged club that improves people's lives. Our club has shown that it has a role to play in strengthening community, creating social value, and building environments where people can be the best they can be.

All of our community staff in Perth and the Pilbara are to be congratulated for their tireless work delivering a growing number of schools based and community engagement programs that improve the lives of so many people.

In 2020, we continued to partner with our metropolitan community football clubs. This year we provided a free club junior membership to 1,650 registered junior players, and our Talent Manager, **Greg Harding** provided a coaching education program for junior football coaches including shirts for all club coach coordinators and 500 footballs for junior coaches. We also enjoyed watching an Integrated football game, and junior and youth girls football games on our WAFL/WAFLW home game days.

We've worked closely with the other WAFL clubs to transfer the delivery of community football development from the Commission to the clubs. All clubs strongly believe the role of the WAFL clubs is to be the conduit between football and the community, and our club certainly has shown we have the capacity and capability to deliver this.

The club's Talent Manager, **Greg Harding** again worked tirelessly driving the club's WAFL Colts and Academy programs. Greg does a tremendous job ensuring all players and coaching staff have a very close affiliation with the club. While the talent program was run by the WAFC, and the Commission employed Greg, the relationship our club has with Greg and our talented youth is the envy of other clubs. We'll continue to work with the other WAFL clubs to ensure the return of this talent program to the clubs.

We're now three years into the club's Strategic Plan 2018 - 2022. The plan concentrated on two deliverables - increased relevance and financial sustainability. The Board has now updated the plan accounting for our many achievements to date, so we have a clear and measurable strategic direction for the plan's final two years.

This year we've also been working on a brand revitalisation strategy to ensure the Swans brand reflects who the club is becoming, optimises the alignment of our Swans and V Swans brands to deepen and broaden our engagement with our community, and protect the club's long rich heritage.

Our quest in 2021 is to continue building our football programs, continue increasing revenue streams by exploring new products and markets, and to continue developing an inclusive diverse community facing club ecosystem.

JEFF DENNIS • CHIEF EXECUTIVE OFFICER



2020 has been a "unique" year, as the world battled and continues to battle COVID-19. Our club and our programs were no exception to this, however the resilience and agility of our staff across the state proved the commitment we have to the work that we do and the communities that we support. Well done to all the staff across the Metro and Pilbara Regions, thank you for your resilience and determination.

Throughout the year we have taken the opportunity to reset and evaluate some of our programs and services, building on the foundations to shape the direction of our community programs. This has included better transparency for our partners, the introduction of an evaluation framework to measure the impact we are having in the work that we do, and reviewing our current brand identity to better reflect who we are as a club and what this means to our stakeholders. These projects are ongoing, and will aim in the strengthening of the foundations into the future. Watch this space for ongoing updates and information as our club continues to transform in 2021.

Our pillars of service delivery can be defined in to three areas of focus;

- Active Education & Employment; practical and theory learning programs to support education and employment for all ages.
- Community Services (Mentoring and Case Management); assisting people with an identified need to achieve their full potential.
- Community Engagement (Social Inclusion); creating a reciprocal sense of belonging with community.

We are incredibly fortunate to be supported by many partners across these areas who have and continue to support the work that Swans do in the community space.

ACTIVE EDUCATION AND EMPLOYMENT

Hedland, Newman, Roebourne & Perth Metro

Major Partners BHP & Department of the Prime Minister and Cabinet (NIAA)

Our Active Education program has been the longest standing and most successful program for Swans across the Pilbara region. The program focuses specifically on providing educational outcomes to students in school through the delivery of theoretical and practical learning, while creating community based opportunities for students to volunteer and work to put this learning in to practise. The program delivers on several outcomes including; increased school attendance, increased sense of belonging and enhanced life skills.

In 2020, 378 students enrolled in the Active Education Program; Kicking Goals, Shooting Goals and Shooting Hoops Programs across the Pilbara and 73 students across the Perth Metro area, and more specifically across the Swan Region. The program is completely integrated into the HPE curriculum at each of the schools meaning our program does not sit separately from the curriculum, and is part of the schools in which we work and more broadly the communities DNA. Our staff are based on school sites, and within each of the HPE



departments and co-facilitate lessons, deliver specific activities before during and after school, coordinate and deliver incentive based activities and trips and create volunteering opportunities for the students within the local community.

Across the Metro region, our community teams have been actively involved in a number of schools delivering education and engagement programs under the Active Education pillar. These schools have included Swan View High School, Swan View Primary School, Eastern Hills High School and Kiara College. Through the delivery of these programs, our teams have worked with the students to obtain level one coaching certificates, and supported them to develop and run coaching sessions across a number of primary schools with their students. The young people have gone on to volunteer at Swans home game events, and we have really seen some positive impact in the development of their social skills, confidence and ability to take on leadership roles. There are approximately 86 young people involved in the program across all the schools and they engage with Swans on a weekly basis.

We would like to thank our Major Partner BHP for their ongoing support and partnership, and the positive impact they have on our Pilbara communities in the Active Education pillar. A big thank you to Department of the Prime Minister and Cabinet (NIAA) for their continuing support across the Pilbara Region and within the Perth region, Department of Justice has provided support to deliver this program within the schools.

COMMUNITY SERVICES

Onslow, Metro & Hedland

Major Partners BHP, Department of Communities & WA Police

The Community Services service model engages with and assists a specific cohort of people who be at-risk or require additional support and works alongside them to set goals they can achieve enabling them to achieve their full potential. We provide programs specifically targeted at individuals who require additional support with engagement, employment, training, education, life skills and social connection.

2020 saw the launch of a new pilot program in Hedland, REACH. REACH (Resilience, Empowerment, Accountability, Connection and Healthy Minds) is an inclusive program for young female students who have been identified or present as "at risk". The overall objectives of REACH is to have a positive impact on young female students using a leadership philosophy, increase female students connection to community and supports, increase positive behaviour within school and work with those students defined as high risk to set goals and develop clear strategies to achieve them. To date, the program has achieved some great outcomes with 73% of people within the school community reporting that they have seen a positive impact in the students behaviour and 82% of people have stated the program provides valuable support to the students involved. Our key Major Partner BHP has provided ongoing support for REACH, and we hopefully look forward to continuing this program in to 2021 as well as expanding into other schools in the future.

In 2020, the metro team commenced the delivery of a project specifically targeted at Aboriginal young females, providing a range of support activities that focused on building confidence, self esteem and overall well being. The program has been incredibly successful with a core group of young people attending the sessions each week and more recently involved at the club for the very successful NAIDOC celebrations!

Onslow has continued to deliver services specifically to young people at risk within the Onslow community through the provision of case management and engagement activities at the Powerhouse Youth Centre. Powerhouse has become a go to location for young people in the Onslow town as it provides a safe space, food, and activities that supports positive engagement.

Thanks again to all our partners of our Community Services pillar; BHP, Department of Communities and WA Police. The work that we do in this space provides structure and support to the lives of young people who need additional support and mentoring.

COMMUNITY ENGAGEMENT

Onslow, Hedland, Newman & Perth Metro

Chevron Wheatstone Project, BHP, Regional Development Australia, Department of Justice, Shire of Mundaring & Cyril Jackson Education Support Centre

The ongoing success of this service delivery pillar has continued throughout 2020, despite the impact of COVID-19. This has included an extensive suite of programs offered to the Onslow community with the support of Chevron and RDA. These programs specifically support children and young people through out the town to activate the community and encourage participation from the whole family. In 2020, the Onslow team recruited **Brooke Welsh** as the new Early Years Manager. Brooke brings knowledge and experience specifically in the early years space and has created and delivered a range of programs for children that focus on the development of fine and gross motor skills as well as engagement and positive interaction.

Our community engagement in the metro area has also continued to grow in 2020, with the Perth team hosting regular holiday programs in school engagement sessions with schools such as Eastern Hills, Swan View Primary, Swan View High School, Kiara College, Cyril Jackson Education Support Centre and more recently in conjunction with the Edmund Rice Centre supporting community engagement for CALD communities.

We are really looking forward to growing this part of our business in 2021, with possible expansion through additional schools and the introduction of the AFL Village program, which was unfortunately impacted in 2020 due to COVID-19.

We would like to acknowledge those partners in this space for their ongoing support in the communities that we operate; Chevron Wheatstone Project, BHP, RDA, Department of Justice, Shire of Mundaring and Cyril Jackson Education Support Centre.

A special thank you to Pilbara Motor Group and Burley Sekem, who have provided ongoing support throughout the year through their sponsorships. Without this support, our programs across the Pilbara and the Metro areas would not be possible. We look forward to continuing this sponsorship in 2021.

SWANS COMMUNITY COMMITTEES

We have continued to build and grow our active community working groups including the Swans Youth Advisory Sub-Committee, Swans Aboriginal Advisory Sub-Committee and the Swans Disability Inclusion Advocacy Sub-Committee. Each committee plays a critical role in shaping the work that we do within community. The Sub-Committees this year have all identified key projects that they believe are important to the cohort of people they represent. These projects have included shaping the NAIDOC home game round, the redevelopment of the RAP for the club, reviewing home games to ensure they are more inclusive of people with disabilities with the establishment of the companion card, assisting with the Count Me In Round home game, and making our club more friendly for the LGBTQI communities to ensure all people are welcomed and included. We are really looking forward to these sub-committees shaping the way we work in 2021, with some really experienced and knowledgeable people volunteering to be involved to share their knowledge and expertise. Thank you to the Chairs and volunteers of each of the Sub-Committees, your input is invaluable.

As 2020 draws to a close, I would like to thank all those involved in making our year so successful despite the challenges we and the rest of the world have faced. We are looking forward to 2021, and working with our partners to continue to deliver successful and impactful programs across WA.

BROOKE DRAPER • GENERAL MANAGER

COMMITTEE

The Governance and Culture Sub-committee members are **Jim Benson** (Chair), **Jeff Dennis** (CEO) and **Sarah Reilly**.

POLICY REVIEWS AND BOARD EVALUATION

Many policy reviews were undertaken in 2020 and a Board Evaluation was conducted by Sport Australia in conjunction with the Department of Local Government, Sport and Cultural Industries with the excellent comparative results against similar Australian sporting organisations listed below.

KEY	
YOUR SCORE	AVERAGE OF THE HIGH PERFORMING SPORTS BOARDS
BOARD SSO OVERALL PERFORMANCE (AVERAGE SCORE)	
7.38	7.39
1	2
3	4
5	6
7	8
9	10
BOARD SSO PERFORMANCE CATEGORIES (AVERAGE SCORE)	
Structure and Skills	5.37
Accountability	7.11
Strategic Direction and Planning	8.97
Policy	7.95
Monitoring and Supervision	8.01
CEO and Succession	7.6
Leadership and Teamwork	7.77
Meetings	7.06
Culture	9.44
Behaviours	7.28
	7.57
	6.59
	8.38
	7.28
	8.85
	7.97
	8.17
	7.97
	8.76
	7.86
1	2
3	4
5	6
7	8
9	10

A continually revised compliance schedule kept the Club on track with a large range of governance measures.

The Club's risk management plan has been revised and assessed. A broad range of risks associated with the Club including Covid 19, VSwans and our other Community programs, facilities, finances, events and football programs were evaluated and led to changes in our Club and Football Strategic Plans in 2020.

COMMUNITY FOCUS

The Swans in the Community Youth committee and all the other Community committees continue to enhance our outreach and culture at the Club and also help to foster the next generation of Swans supporters. The Kids Play Zone and associated activities on game days continue to attract interest and many country supporters have expressed their thanks to the Club for being able to bring their kids along to a great day out at Steel Blue.

The mental health of all our players is vitally important and the service provided by our two chaplains at the Club is testament to the supportive culture at the Club.

Corporate Volunteering at Foodbank and the new Community Breakfast program were new initiatives in 2020.

Strategic Planning and Activating Community initiatives were instigated, and more community grant opportunities have been awarded for a variety of programs and more are planned for 2021 under the excellent leadership of our General Manager of Community **Brooke Draper** and our CEO **Jeff Dennis**.

OTHER INITIATIVES IN 2020

In late 2020 we will be introducing a Volunteer Coordinator position to enhance and support the fantastic volunteers our Club has in great numbers. A Volunteer Coordinator policy and pdf have been approved by the Board and the position will be filled shortly.

Many outstanding issues initially raised by our Club with the WAFC remained dormant in 2020.

The recent Public Accounts Committee enquiry into the State funding the WAFC receives (due to report in early November 2020) highlighted many of the problems we have raised in the past with the WAFC. The convoluted WAFC election process and the delayed revision of the WAFC Constitution remain unresolved even though as reported last year, assurances of a full review of the WAFC constitution would occur in early 2020. The WAFL boundary review also remains in limbo as does a new license agreement and the "Variable Funding Model".

Our Club's stance on many issues has been vindicated during 2020 and it is hoped generational change at the WAFC will see a renewed focus on changes for the better especially for community outreach and facilities development at all WAFL Clubs.

It is imperative that the Club wins the propaganda war on having the WAFL grand final held at the neutral Optus Stadium in future. No fan of a WAFL Club should be denied entry to a grand final because of capacity issues and have to endure substandard facilities when a State-of-the-Art stadium with excellent facilities for seniors, disabled and others with shelter from the elements is available. The SANFL gets 40,000 to its GF and we should strive to match that annually.

I would sincerely like to thank committee members **Sarah Reilly** and **Jeff Dennis** for their great support in 2020.

I would also like to wish the Club the very best in the future as I leave the Board after three terms in a variety of roles including as Board Secretary, Chair of Governance and Culture and Chair of our Youth Advisory Committees. It has indeed been a pleasure to interact with many dedicated and hardworking Swannies people from our excellent Board members, our CEO Jeff and other great staff, many volunteers, our Coterie Groups, subcommittee members, sponsors, players, coaches and all our other passionate fans. The Club is now in its best position structurally for a long time and in challenging times I believe we are on the cusp of a stellar new era after many hard years eliminating our substantial debts, and when success on the field in all competitions arrives, as I know it will, I will be there celebrating hard with you all. SWANS FOREVER!!!

JIM BENSON • CHAIRMAN

While 2020 has posed significant challenges for our industry, we continued to deliver our community outreach programs and were able to protect the safety and well being of our people throughout. The Swans business model, with its emphasis on community, is now recognised and acknowledged as the benchmark by the state government to the point that other WAFL clubs are now starting to follow our lead in this area. This is incredibly important for the long term sustainability of the WAFL competition, and if there were to be any silver lining out of the global pandemic, it is the awareness that there is more to WAFL football than AFL draft picks.

Though, we managed to get through the coronavirus pandemic reasonably unscathed, in mid-November, BHP decided to end our direct 14 year partnership in the Pilbara, as they realign their community investment strategy for 2021. This of course has brought much sadness and disappointment to our hardworking staff in Port Hedland and Newman, as well as the schools, children and families in these communities who have benefited from the VSwans program over so many years. While we are hopeful that we can still maintain a footprint in the Pilbara on the back of our relationships, we are also taking this opportunity to consolidate our community organisation with a view to working with new partners and communities.

I would like to specifically acknowledge the leadership of **Adam Conwell** (Onslow) and **Paul Pitchers** (Newman) who will unfortunately be leaving us at the end of the year, as well as that of GM Community **Brooke Draper**, who joined at the outset of the pandemic and our Metro Community Manager, **Shane Beros**, who have worked tirelessly this year. The focus that each of our community team members have brought in creating a long and lasting impact is awe-inspiring.

In a reduced season, our NAIDOC and Count Me In rounds were highlights, and the result of the tireless work by our community team and volunteers. It has also been fantastic to see the support of our many volunteers, and players, who are driving new initiatives such as the Swans Community Breakfast, started by **Jim Dougan**, and our warehouse days at Foodbank, where teams of our volunteers pack food hampers for vulnerable people across WA.

From a committee perspective, we have a continued focus on financial discipline and governance and ensuring that everything we do has an impact on the lives of the people and communities we work with. The Community Development Committee is supported by a large number of volunteers in the Youth Committee, Swans Aboriginal Advisory Committee, and the Disability, Advocacy and Inclusion Committee. I am grateful for the time, passion and significant contribution of our hardworking volunteers in each of these committees.

It is a real privilege to chair the Community Development Committee, and as a lifelong Swans person, I feel incredibly humbled to see the difference that our Swans people are making to others in the community; whether they are a member of the all abilities karaoke and disco at the club on Monday and Wednesday mornings, or the young people who are a part of our school based programs in the Pilbara and metropolitan area.

MATT HEWITSON • DIRECTOR





What a challenging 2020 we have had but pleased that the Swan Districts Football Club created an environment that was safe for all that worked at and visited the Club.

I am kicking my report off by saying a sad goodbye to **Jim Dougan**, our Facilities Officer, our scoreboard attendant, our general handy man and a person who I respect immensely. A lot of Jimbo's work around the Club is instrumental in keeping our aging facility functional. Jimbo was a person that I have leant on many times and he has never let me down and was one of the first people to welcome me with open arms to the Swans fold. I know he will be poking his nose in at the Club from time to time but a huge thank you to a person that continues to give so much to the Club.

CEO **Jeff Dennis** and President **Peter Hodyl**'s leadership continues to be strong and decisive. As with many organisations, this is key to the success of any business or sporting club. Whilst our core business is men's and women's football and whilst our continued focus is to further strengthen these areas, we have an important role to play in the community and everything we do off field is to secure a strong sustainable organisation which will invariably be the cornerstone for success over many years.

Thanks to our awesome staff in **Jenny McBride, Jess Belladonna, Jim Dougan, Lucy Atkinson, Gerry Roelofs, Brooke Draper, Shane Beros, Phil Smart, Greg Harding, Frank Anderson, Luke Giblett** and to our two trainees **Brianna Hyde** and **Hayley Cole** for their commitment to the club and for making the office an enjoyable environment. Thanks also to bar manager **George Stamenich**, chef **Michelle Myles** and **Natalie Crawford** along with our casual staff on our members nights in particular **Robyn Hart**. Game days and functions are also key to the smooth running of the Club.

Past Players & Officials Association and our Swansmen make a massive contribution to the club by providing funds through their fundraising exploits to further improve our facilities. To PP&OA President **John Rowe**, Treasurer **Bruce Lauder** and the Swansmen President **Trevor Hoy** and their committees, it's a massive thank you for all the hours you put in and the financial support you provide the club. The Swansmen managing the Thursday Night Members Nights, Chase the Ace, meat raffle, lucky number raffles and then the awesome result of their online auction raising \$33,561 whilst our Past Players & Officials Association running game day gate raffles, winning margin tickets and pie and chip luncheon are all things that the two Coterie groups manage and do an awesome job.

SPONSORSHIP

This season was a massive challenge for all our sponsors but their amazing commitment to continue to support the club is a testament to their resilience. I constantly receive really positive feedback from them all on how proud they are in being involved with our great Club. The outstanding work the Club continues to do off field with our community programs and the quality family environment we provide on game days is due to the dedication of all our staff and is to be commended. We are ticking a lot of boxes in the key performance indicators that are in place to see the Club become a strength in the WAFL and WAFLW competitions.

To all our very loyal sponsors that continue to back the Club year in year out we thank them very much. This cannot be underestimated as they contribute a significant amount to the Club which allows us to continue our great work.

FACILITY UPGRADES

A lot has happened around the place with the continued upgrade of the ground PA sound system, the new members seating, the completion of the Women's changerooms, upgrade to our leaking roof and the renos done in the kitchen which included the installation of a new dishwasher. All this could not be possible without the support of our coterie groups and grant support. We thank them all for their support.

FUNCTIONS

This was one area that took a hit with a number of outside function bookings dropping and a number of regular functions also cancelled. Under the circumstances this was expected and with WA travelling well during the Covid period, things should slowly pick up again.

AMATEUR GRAND FINALS

Once again we have put on a real spectacle for our Amateur grand finals this year. Securing the C2 and A Grade Grand Finals is always fantastic to host. The feedback from the participating clubs and the Perth Football League is no one does it better than Swans. Another feather in our cap so well done to all involved. Rain, hail or shine, we have the facilities to cater for this very well.

GAME DAYS

Jenny McBride, Jess Belladonna, Gerry Roelofs and **Lucy Atkinson** assisting with all the logistics of our home games along with all our casual staff and their commitment is vital to the smooth running of these days. Even with the shortened season we were still able to continue our support and promotion of our key game day themes like our Count Me in Round, NAIDOC game, Life Members luncheon and our Past Players days. Being able to incorporate our WAFLW into some of our home games continues to be something that is proving very successful. The Swans Play Zone, competitions like Bin it to Win It, Longest Kick and Chase the Swan continue to be a big part of our home game activations as we continue to provide an entertaining day out for families.



The Swan Districts Football Club no doubt leads the way in many areas which provides great motivation for myself in my role as Operations Manager. To be part of a whole network of fantastic people from the staff, board, sponsors, members and supporters with the same purpose, vision, values and clear objectives moving forward is something that is unique for any organisation never mind a WAFL club.

Being involved with the Swan Districts Football Club continues to be one that I enjoy immensely. Really looking forward to seeing the Mighty Swans further grow as a club both on and off the field. Thanks to all involved, great club, great people, exciting times ahead.

Take care and stay safe.

ROSS LEIPOLD • OPERATIONS MANAGER



2020 has been a challenging year for us as we continue in our efforts to redevelop Steel Blue Oval, and I would like to acknowledge the tireless work by our CEO **Jeff Dennis** as well as our President **Peter Hodyl**, and the Facilities Redevelopment Committee members, **Kylee Schnoonens** and **Peter Snow**.

In what was a significant milestone for the club, the new women's changerooms were opened by our club Patron and Federal Member for Hasluck, the Hon. **Ken Wyatt** MP and, Federal Member for Perth, **Patrick Gorman**, prior to the start of the 2020 season. Through a \$200,000 Community Sport Infrastructure grant received in 2019, we set about creating a purpose designed facility for our WAFLW teams, which is a fabulous achievement for our club. It should be noted that other WAFLW teams are still operating out of shipping containers and old male change rooms, which as you can appreciate, do not provide a welcoming environment for our women.

Over the last 12 months, we have also made the following upgrades to Steel Blue Oval:

- \$40,000 for roof repairs (supported by a \$22,000 Stronger Communities Grant through the support of Federal Member for Perth, **Patrick Gorman**),
- \$22,000 for seating upgrades around the oval (supported by the Swan Districts Past Players & Officials Association and the Swansmen),
- \$10,000 for an upgrade to the kitchen facilities (supported by the Swan Districts Past Players & Officials Association),
- \$33,000 for a new outdoor and indoor audio system which has improved the game day experience, allowing all supporters to engage in the exciting activities going on throughout the day (supported by a Community Sport Infrastructure Grant through support from the Federal Member of Hasluck, The Hon. **Ken Wyatt** MP and Federal Member for Perth, **Patrick Gorman**),
- \$8,000 to improve the fascia and signage on the John Cooper/John Todd stand to honour the significant contributions made by both Swan District legends

2020 has also seen the creation of the new Swan Districts Foundation, which will serve as our major fundraising vehicle for our community outreach programs, and major projects, such as our oval and clubroom's redevelopment. The Foundation will have a deductible gift recipient (DGR) status which enables us to receive tax deductible donations, which will also allow for bequests. **Peter Snow**, **Bill Walker** and **Neville Bassett** have been the drivers of this very important project, and it will provide us with significant opportunities for many years to come.

As many of you will know, the redevelopment of Steel Blue Oval has been a frustrating and often contentious issue for many years. Last year, I reported that the redevelopment was now a part of the broader regeneration of the Town of Bassendean, and we were confident that we were making significant progress. However, like many times before over the last 30 years, progress stalled in early 2020, even before the COVID-19 pandemic, and the project as well as our involvement in the regeneration was sidetracked.



As well as being a major employer in Bassendean, we bring at least 2,000 people into the town every WAFL home game, as well as growing crowds at our WAFLW games. This provides a unique and significant opportunity for local businesses and residents in the Town of Bassendean. Our community outreach and involvement also means that we have significant numbers of other community groups coming to use our facilities at Steel Blue Oval during the week, not just on weekends.

We have seen the progressive and collaborative approach taken by other councils this year which have supported the South Fremantle and East Fremantle Football Clubs in particular, and it is hoped that through the Town of Bassendean's new Bassendean Town Centre Master Plan, we will be appropriately included as one of the towns primary stakeholders and finally we will see progress in our redevelopment. I can assure you that we will do what is in the long-term best interests for Swans and any form of redevelopment will only go ahead on our terms. Our new facility must be financially and economically viable, and we can't compromise our long-term sustainability for short term gain.

If you are a resident within the Town, we would appreciate your engagement with the Town through their election processes, as well as other various community engagement activities, to remind them of the importance of Swans to you, your family and the unique nature of Bassendean.

MATT HEWITSON • DIRECTOR

The Men's League team had a strong finish to the season winning three of our last four games, this followed on from us losing the first four games against the top teams. This was disappointing as we were in a winning position in most. To take the next step, we will need to finish these games against the top teams much better and take our opportunities. Our WAFLW league team again made the finals and continued to be a force in Female Football and with a little more luck, could have gone all the way.

I will not in this report generally thank individuals because across the three male teams and three female teams, I would be sure to miss someone out. However clearly without the time and care all our coaches and support staff put in at the club, we would not be able to operate. Swan Districts are in such a fortunate position to have the quality and quantity of people that are prepared to chip in to assist in all facets of the running of the club.

However, I would like to mention some of coaches that will not be continuing next year. **Jo Taylor** stepped in as WAFLW League Coach this season due to the resignation of the previous coach. Jo will not continue in this role as she has been elected to the Board. She will remain heavily involved with the Women's programs at the club. **John Laurito** will not continue as line coach in the WAFL due to work commitments and the same with **Steve Malaxos** due to commitments at Scotch College. Further, **Simon Bergin** will also step aside as Colts coach due to work commitments. To all the mentioned, a big thank you for your expertise and time. We are hopeful all will remain involved in the club for 2021.

We would like to welcome some new faces to the coaching ranks for season 2021. **Adam Dancey** will become the new League Coach of WAFLW and **Brad Flavel** as Reserves coach for the women. **John Armstrong** will take over as Colts Coach and we welcome back **Justin Simpson** as an assistant to **Adam Pickering** in the league team.

The season was a difficult one with many interruptions due to the restrictions pertaining to Covid. This caused our preseason to be elongated and our playing season to be shortened. It also precluded us from getting a prized recruit into the state for our WAFL team as we could not get him through the restrictions. That said, for the first time for many years due to the financial stability of the club, we were able to bring in some A grade recruits which were specifically targeted to strengthen up the list, namely **Frank Anderson** (VFL) and **Sam Fisher** (VFL). Both players provided strong leadership both on and off the field. **Nelson Waite** only got to play one game due to injury but will be a long-term player for the club. **Deven Costigan** who came over with Frank and Sam will also add depth to our list. We have also been able to provide some further strength to our list for 2021 with **Jesse Palmer** (VFL) and **Chris Jones** (VFL) signing on the dotted line. And of course, we welcome back **Lewis Jetta** after a wonderful career in the National League with both Sydney and West Coast. He will bring a great deal of knowledge and experience to Swans. It is great to have Lewis and the Jetta family back at Swan Districts.

The club will continue down the path of developing our own talent and promoting from within and we see the opportunity of selective recruiting as the icing on the cake. The opportunities will always be there for our home-grown talent to reach their highest level whatever that may be but they will have to work for it. No more easy games as we push to move further up the ladder.

It is most pleasing as many would have heard that the Talent Programs will once again become the operational responsibility of the WAFL Clubs. It has taken a while for the WAFC to change their position on this after the very controversial Boston Report. It is pleasing to note that our club from the start fought the recommendations of this Report very strongly and passionately. The WAFC does have an important role, that is the independent governance of Western Australian Football. I emphasise Western Australian football. We will continue to work with a new structured WAFC for the betterment of the WAFL and football in general.

To all our Football Staff and volunteers a big thankyou and have a great Christmas. To Ross, Jenny, Jimbo and Jess, thanks for keeping me on the straight and narrow.

Finally, to **Jeff Dennis** and the Board led by the president in **Peter Hodyl**, a big thank you. It is most pleasing to be involved in a club that has a strong and passionate leadership, one that has at its core strong governance and values people highly.

PHIL SMART • FOOTBALL MANAGER



This year was like no other. We started with a different tact back in December 2019, putting the onus on the individual to get themselves ready for pre-season after a disappointing 2019 campaign.

The playing group turned up in good condition and we ventured into the pre-season with our new Sports Scientist **Ted Polglaze** with a refreshingly new outlook on our physical preparation.

Building into the season we felt great, and then like everyone we were shocked by the worldwide pandemic that hit us.

With the season in a holding pattern, the football staff basically did not know what to do with themselves! I was confident though after a pre-season with more player driven sessions, a trust built between the coaching staff and playing group, if we were able to get a season underway we would be in good condition for the majority.

Once we had a date for a restart, we were able to get back into the swing of things although, nothing like we had done before.

We had traffic cones placed all over the ground, hand sanitizer on tables in the middle of the centre square, washing and cleaning balls after drills, groups of players only allowed to use certain balls and equipment, players not allowed to mingle with other players, entering and exiting the playing surface from different points and Ted coaching from outside the fence from basically the Can Bar.

It's a credit to the club, staff and playing group that we kept at it throughout those times, and on reflection, it was quite remarkable the lengths we actually went to, just to be able to kick a football around.

When the season finally kicked off, we were playing the top 4 teams from last year in the first four rounds. After finishing last the year before, this probably did not help our cause. However, we challenged all those teams, with the West Perth game and South Fremantle game, the ones I feel that really got away.

The back half of the year it felt like we really hit our straps, winning 3 of the 4, having the second best attack and second best defence in the competition and putting a finals destined team to the sword at Bassendean in **Matt Riggio's** 1st 200th game in front of a few thousand strong home crowd.

Overall, although no finals, we definitely grew throughout 2020. We added quality players like Fisher, Anderson, Costigan, Waite, Sideris and Bayok but these guys are also quality people. Add this to the improvement from our young local boys this year as well as the likes of Turner, Cipro, Clarke, Reidy, Beck, Spackman, Ireland, Edwards and co, all growing into league footballers.

I'd like to thank all the club for the support they showed not just me, but all of our people this year. In a time where employers all over the world were taking an easy road out with the pandemic, our club, led by CEO **Jeff Dennis** and the board of directors, stood firm and supported the staff in a genuinely tough time. I don't think I've ever been prouder to be involved at a footy club.

Moving into 2021, we will be adding some more talent and quality people to the group. Everyone improving is going to be the backbone of the success we are building. This will not be easy, but anything that is worth doing never is. I hope everyone enjoyed the glimpse of how good we are going to be, and we look forward to showing you more of that in 2021.

ADAM PICKERING • COACH

PLAYER	GA	K	HA	D	A	M	T	HO	FF	FA	GO	B	T
Frank Anderson	8	75	84	159	19.9	15	45	0	12	14	2	1	8
Mitchell Bain	2	5	5	10	5	3	3	0	1	1	0	0	6
Tarir Bayok	4	20	11	31	7.8	8	8	0	3	2	1	0	4
Jackson Beck	4	32	10	42	10.5	9	8	0	4	4	0	0	12
Nathan Blakely	6	25	38	63	10.5	11	10	31	3	2	1	0	79
Sebastian Bright	2	7	11	18	9	3	7	0	1	2	0	0	7
Joshua Cipro	8	69	68	137	17.1	26	31	0	9	7	5	2	27
Aidan Clarke	5	53	12	65	13	15	6	0	2	2	0	0	15
Deven Costigan	2	8	4	12	6	5	8	0	1	1	0	1	2
Thomas Edwards	1	9	2	11	11	3	2	0	4	0	1	0	1
Brandon Erceg	9	59	33	92	11.5	36	14	0	3	2	0	0	8
Patrick Farrant	2	7	6	13	6.5	3	3	0	1	3	1	1	6
Samuel Fisher	8	107	105	212	26.5	24	34	0	15	10	1	3	8
Callum Garcia	2	6	13	19	9.5	2	12	0	0	5	0	0	9
Corey Gault	8	90	62	152	19	27	25	249	13	13	0	1	67
Denver Grainger-Barra	8	63	19	82	10.3	37	16	0	4	9	1	0	9
George Hampson	3	40	25	65	21.7	14	7	0	3	3	3	2	21
Alex Howard	8	57	16	73	9.1	30	14	0	3	3	0	0	157
Nathan Ireland	5	27	8	35	7	15	8	0	1	5	2	0	10
Patrick Italiano	1	5	1	6	6	0	3	0	0	1	0	0	10
Leigh Kohlmann	8	36	17	53	6.6	26	9	0	3	0	17	8	22
Denzel More	1	1	4	5	5	0	2	0	0	1	0	0	16
Brayden Noble	6	33	33	66	11	34	15	9	5	6	2	5	61
Tony Notte	8	61	29	90	11.3	35	16	0	6	3	4	1	244
Jack O'Sullivan	1	2	6	8	8	1	0	0	0	1	0	0	21
Steven Payne	8	52	61	113	14.1	23	16	0	2	7	2	2	44
William Reidy	8	48	30	78	9.8	23	10	0	3	6	5	3	34
Matt Riggio	8	58	45	103	12.9	26	17	0	6	8	6	5	200
Lachlan Riley	2	12	13	25	12.5	5	2	0	0	1	2	0	6
Jacob Sideris	5	21	15	36	7.2	3	9	0	1	3	3	1	5
Brayden Spackman	6	24	14	38	6.3	11	9	0	3	2	0	0	6
Anthony Stephens	8	47	37	84	10.5	19	7	0	3	6	1	0	25
Jesse Turner	8	92	93	185	23.1	38	38	1	10	3	3	7	85
Nelson Waite	1	8	10	18	18	5	2	0	1	1	0	0	1
Jak Watson	3	21	19	40	13.3	12	2	0	1	3	0	0	4

PLAYER GA K HA D A M T HO FF FA GO B T

What a strange season 2020 has been for everyone involved both mentally and physically. With all that has happened in the world this year and the uncertainty of if or when there would be a football season, the players were able to maintain their fitness while away from the club and then comeback together a couple of weeks before the season commenced and be very competitive. The maturity that this group of young men has shown this year through some tough times is a credit to themselves, their character and their hard work on and off the field, they should all be very proud of themselves. I have no doubt that the young colts heading into seniors in 2021 will only make the group stronger mentally and physically.

To be honest, I was honoured, but I was also apprehensive that I was considered for the reserves coaching position. After being appointed I knew there was only 2 weeks before the start of the season, so my first job was to make sure the group took every opportunity and challenge that was ahead of us. Week after week I could see us starting to really enjoy ourselves and grow in confidence as a group and individually. I would like to congratulate the whole playing group for showing great resilience from start to finish over the season, and congratulations to all the individual players who got the opportunity to play league football in 2020.

I would like to thank **Adam Pickering, Greg Harding, Phil Smart** and the Swan Districts Football Club for giving me the opportunity to coach the reserves.

Thank you to all the staff behind the scenes, especially the medical staff and sports science staff for your endless time and support to myself and the players.

Thank you to our runner **Darryl Crotty, Gary Rowlinson & Dave Cianciosi** for managing the team and Sean & Norm for all the stats.

In closing, thank you to everyone at Swan Districts Football Club for your time, patience, dedication and support throughout the season.

The future looks really promising and exciting for our football club.

Stay safe and see you all in 2021.

PAUL SAYLOR • COACH



PLAYER	GA	GO	B
Jack Allen	4	3	2
Hudson Babich	6	0	0
Mitchell Bain	5	1	0
Eric Bashemule	6	3	0
Tarir Bayok	3	1	0
Jackson Beck	1	0	0
Nathan Blakely	2	2	0
Jackson Bowen	3	0	0
Sebastian Bright	5	3	0
Deven Costigan	1	1	0
Jack Cox	6	4	3
Atom Deng	6	2	0
Jake Dugan	7	0	0
Thomas Edwards	6	11	2
Patrick Farrant	4	6	8
Callum Garcia	5	1	1
Matthew Germs	5	0	0
Branton Hilton	7	0	0
Kane Hughes	7	0	1
Nathan Ireland	2	0	0
Patrick Italiano	6	1	1
Ryan Letessier	6	4	2
Denholm Melrose	6	3	4
Denzel More	5	0	0
Tim Oosterhoff	7	1	0
Jack O'Sullivan	5	0	0
Gregory Ottaviano	1	0	0
Giacomo Paduano	2	1	0
Tristen Raynor	4	0	1
Lachlan Riley	5	2	0
Joseph Salmon	1	0	1
Jaxon Saylor	1	0	0
Kade Screaigh	3	0	0
Jacob Sideris	3	0	1
Brayden Spackman	2	0	0
Kade Wallrodt	5	1	5
Austin Watson	1	0	0
Jak Watson	4	0	0
Ashley Willcocks	4	4	0
Cameron Yukich	1	1	0

PLAYER GA GO B

Colts football is an exciting brand of under 18s football, allowing for the best young players to compete in the highest grade for their age group in Western Australia. The talent in the Swan Districts catchment is exciting and allows for an enjoyable coaching experience as we work with the next up and coming talent for this great football club.

The focus for this young group was clearly around an explicit teaching of fundamental skills and key requirements on individuals to one day play senior football for Swan Districts. Preseason back in 2019 saw large numbers of talented young players come along for another year at the club. The team worked hard through the summer months learning through volume and game like pressure in drills, with a strong emphasis on developing fitness and conditioning within match simulation. A number of practice matches clearly showed how our best football was very good and competitive, winning our final game against Perth, setting us up for what should be an enjoyable season.

With football ceasing at the eve of round 1 due to Covid 19 restrictions, we along with the rest of the competition faced the unexpected unknown. The team was provided with a new preseason conditioning program allowing the players to work hard individually whilst we awaited a return to play. Returning in small groups; hand sanitizer, individual water bottles, social distancing, guest appearances by members of the WAFC and the 'no spitting' rule became the new way of doing life as a footballer. Blessed to be in Western Australia however, our game got back up and running for what was to become an eight-game season.

The first three games were against teams who we predicted to be the benchmark standard in the competition. We were competitive for moments in all three games however failed to win. Losing to West Perth, Claremont and Subiaco.

After the bye, round 5 took us to South Fremantle which we expected to be highly competitive in. Having a 21-point lead in the third quarter, again we failed to play four quarters of football at the standard and again kicking poorly in front of goals (6 goals, 16 points) to lose by 10 points. The team again felt the harsh reality of the result of not playing a competitive brand for the full four quarters.

With again two winnable games coming up, the group were able to win convincingly against both Peel Thunder in round 6 and East Perth in round 7. These results were a clear indication that the groups strongest brand of football was highly competitive. The maths in round 8 against Perth was simple; beat Perth and more than likely play finals, lose, and miss the finals. We were 38 points down at half time against Perth. A strong discussion at the break and a refocus of the way we wanted to play, saw the boys bounce back and play some amazing football to get within one point in the final minute of the game. Unfortunately, the boys went down to Perth by 7 points and unfortunately missing the opportunity to play finals football.

PLAYER	GA	K	HA	D	A	M	T	HO	FF	FA	GO	B
Jack Allen	4	32	12	44	11	14	9	17	6	5	0	4
Rhett Bazzo	3	26	7	33	11	15	3	0	0	2	0	0
Ashley Brockbernd	6	63	34	97	16.2	19	37	0	5	5	0	1
Dylan Brockbernd	5	49	24	73	14.6	16	12	0	3	7	2	7
Ayden Cartwright	8	110	69	179	22.3	42	27	0	5	3	11	6
Max Chipper	1	11	10	21	21	6	0	0	0	0	0	0
Alec Clark	6	27	15	42	7	9	16	0	5	5	0	0
William Collins	8	83	18	101	12.6	21	19	5	9	4	0	0
Benjamin Cousins	1	2	2	4	4	2	1	0	0	0	0	0
Antonio Dadalariis	8	42	32	74	9.3	10	20	0	5	5	0	0
Yong Deng	2	5	6	11	5.5	1	0	0	2	1	0	0
Cian Ehlers	8	44	42	86	10.8	21	36	2	15	6	0	7
Lewis Evans-Thompson	4	7	6	13	3.3	2	3	0	0	3	0	1
Lachlan Gray	1	0	0	0	0	0	0	0	0	0	0	0
Jack Green	4	21	9	30	7.5	5	11	0	2	7	1	0
Noah Hannan	6	50	50	100	16.7	15	22	0	4	5	1	0
Benjamin Hewett	2	20	10	30	15	5	10	0	3	2	0	0
Elijah Hewett	3	18	22	40	13.3	9	5	0	4	5	1	0
Lawson Humphries	2	17	7	24	12	7	6	0	1	0	0	0
Jack Jago	3	16	8	24	8	5	4	0	4	0	0	0
Darcy Jones	3	15	10	25	8.3	4	3	0	1	1	0	0
Ethyn Kane	4	7	5	12	3	4	12	0	0	4	1	0
PLAYER	GA	K	HA	D	A	M	T	HO	FF	FA	GO	B

If you purely look at stats, the group won the inside 50m count in all games except one. Unfortunately, an issue all season was our ability to apply scoreboard pressure on the opposition; something that obviously helps you win games.

We accessed players from the Guildford Grammar program this year for three games, with several highly talented individuals playing in the PSA system. **Ben Hewett, Elijah Hewett, Max Chipper, Rhett Bazzo, Lewis Tester and Lawson Humphries** (Hale School), all will continue to develop and hopefully play for a long time at Swans.

Brodie Morris from Bunbury was solid for us in the ruck and developed in leaps and bounds as the season continued. Both him and **Ty Sears** (Bunbury), showed the continual talent that the Bunbury area is able to produce.

Several players trained with the senior squad, including **Denver Grainger-Barras, Zane Trew, Ty Sears, Jamison Ugle, Jack Allan and Kade Scraigh**. Denver went on to play 8 league games for the season.

Joseph Salmon arrived from Darwin adding flare and excitement on the wing for the second half of the season, as did young **Darcy Jones** who made his debut from our Futures program under the guidance of coach **Paul Saylor**.

PLAYER	GA	K	HA	D	A	M	T	HO	FF	FA	GO	B
Liam Kelly	1	2	2	4	4	1	2	0	0	0	0	0
Ethan King	1	2	2	4	4	1	2	0	1	1	0	0
Ryan Letessier	2	14	10	24	12	8	10	23	3	4	0	0
Mitchell Massam	3	17	8	25	8.3	7	2	0	1	0	0	0
Tristan McDonald	1	3	1	4	4	1	1	0	0	0	0	0
Kaedyn McPartian	6	19	14	33	5.5	10	5	36	2	1	1	3
Joshua Middleton	7	46	14	60	8.6	20	16	0	5	5	8	6
Brodie Morris	8	44	28	72	9	21	23	161	7	4	2	0
Jehb O'Donohue	5	44	42	86	17.2	15	14	0	2	3	0	2
Cristiano Paduano	2	10	5	15	7.5	2	3	0	2	1	0	1
Joseph Salmon	6	49	24	73	12.2	11	25	0	3	6	1	2
Jaxon Saylor	3	13	4	17	5.7	6	5	0	1	2	2	0
Kade Scraigh	5	54	41	95	19	22	21	0	5	3	1	1
Ty Sears	5	59	29	88	17.6	17	11	0	3	4	1	1
Jake Symington	3	18	10	28	9.3	9	8	0	1	0	1	3
Luke Taylor	8	32	20	52	6.5	26	13	20	5	4	9	5
Lewis Tester	3	19	7	26	8.7	6	10	0	4	6	0	1
Zane Trew	7	81	93	174	24.9	24	45	0	11	12	2	3
Lawrence Tyson	4	16	5	21	5.3	3	6	0	2	0	3	5
Jamison Ugle	8	70	52	122	15.3	19	30	0	4	5	3	6
Michael Wall	1	1	2	3	3	1	1	0	0	0	0	0
PLAYER	GA	K	HA	D	A	M	T	HO	FF	FA	GO	B

Ayden Cartwright and **Jamison Ugle** shared the captaincy this year and did an outstanding job in this role. Their speech to the group for NAIDOC week was well received and demonstrated maturity in their leadership capacity. Congratulations to Ayden for winning the Colts Best and Fairest for this year. Ayden had an outstanding season through the midfield and forward line for us. His efforts across the year also earned him a position in the WAFL Colts Team Of the Year. His loyalty and commitment to being a great clubman is to be honoured also. He was injured for most of last year, never missing a training session in all that time.

Zane Trew had an outstanding year gathering high possessions across most games, earning him Runner up in the Best and Fairest. Zane displays elite skills by both foot and hand and has worked extremely hard over the years working on his craft.

Cian Ehlers finished third in the Best and Fairest having an outstanding year playing mainly up forward. He was consistent across all games, listening and growing in confidence. A fine young player and a fine young man.

Congratulations to the boys invited to play in the WA State Under 18's games this year. **Denver Grainger-Barras, Zane Trew, Ayden Cartwright, Brodie Morris, Jamison Ugle, Ty Sears, Will Collins, Max Chipper and Rhett Bazzo**.



Congratulations to the boys drafted in this years National Draft. **Denver Grainger-Barras** taken at pick 6 and **Zane Trew** taken at pick 12 in the Rookie Draft. All the best in the next chapter of your football career. Their opportunity has come on the back of their talent, effort and strong commitment to the sport they love. Well done for all the tireless effort of both parents and coaches in these individual's journey.

The coaching group again were fantastic; **Russell Wholagan, John Armstrong, Tom Martin, Paul Saylor, Jack Watson, Percy Johnson, George Hampson, Andrew Kuchel** and **Sean Hughes** all committed and contributed to the successful development of this young group. Their coaching ability and desire to build strong relationships with the players is outstanding and attributes of great coaching. The players absolutely loved learning from these men and I personally would like to show my appreciation and thanks for their efforts all season. Thanks to the medical staff again this season, in particular **Gaz and Emily**, and a thank you to our team Manager **Jen**. The boys always appreciate your work and support.

Greg Harding in his role as Talent Manager, again has found and coached a group of talented young players who hopefully will play senior football one day at this club. I would like to thank Greg for his guidance and support again this year.

I continue to learn from the senior program and in particular the senior coach **Adam Pickering**. His desire to grow a one club culture is highly supported, enabling the players to develop in their understanding of the game plan and what it takes to play senior football one day.

Although our wins were not enough to play finals this year, the talent in this team is to be followed for a long time. As always with colts football, it would be foolish to measure the success of a team based solely on wins and losses. To see how many players are in the senior program or playing at the highest level over the next few years will be an indicator to the success of the individual's development.

SIMON BERGIN • COACH

LADDERS / ROUND BY ROUND

WAFL LADDERS

LEAGUE	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS
1 South Fremantle	8	7	1	0	583	350	166.57	28
2 Claremont	8	6	2	0	554	429	129.14	24
3 West Perth	8	6	2	0	562	436	128.90	24
4 Perth	8	5	3	0	553	554	99.82	20
4 East Perth	8	4	4	0	569	520	109.42	16
6 Subiaco	8	4	4	0	562	517	108.70	16
7 Swan Districts	8	3	5	0	428	483	88.61	12
8 East Fremantle	8	1	7	0	424	607	69.85	4
9 Peel Thunder	8	0	8	0	315	654	48.17	0

RESERVES	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS
1 East Perth	7	7	0	0	484	302	160.26	28
2 Subiaco	7	5	1	1	495	317	156.15	22
3 Claremont	7	4	3	0	476	496	95.97	16
4 South Fremantle	7	3	4	0	344	343	100.29	12
4 East Fremantle	7	3	4	0	314	494	63.56	12
6 West Perth	7	2	5	0	448	454	98.68	8
7 Perth	7	2	5	0	374	471	79.41	8
8 Swan Districts	7	1	5	1	384	442	86.88	6

COLTS	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS
1 Claremont	8	7	1	0	653	364	179.40	28
2 Subiaco	8	6	2	0	745	412	180.83	24
3 West Perth	8	6	2	0	624	372	167.74	24
4 East Fremantle	8	4	4	0	433	464	93.32	16
4 South Fremantle	8	4	4	0	429	563	76.20	16
6 Perth	8	3	5	0	433	640	67.66	12
7 East Perth	8	2	6	0	422	542	77.86	8
8 Peel Thunder	8	2	6	0	485	672	72.17	8
9 Swan Districts	8	2	6	0	386	581	66.44	8

WAFLW LADDERS

LEAGUE	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS
1 Subiaco	7	6	1	0	304	158	192.41	24
2 Peel Thunder	7	4	3	0	283	211	134.12	16
3 East Fremantle	7	4	3	0	215	161	133.54	16
4 Swan Districts	7	4	3	0	270	254	106.30	16
5 Claremont	7	3	4	0	279	165	169.09	12
6 South Fremantle	7	0	7	0	78	480	16.25	0

RESERVES	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS
1 East Fremantle	7	7	0	0	489	54	905.56	28
2 Claremont	7	4	3	0	294	189	155.56	16
3 West Perth	7	4	3	0	267	182	146.70	16
4 Subiaco	7	4	3	0	302	233	129.61	16
5 Swan Districts	7	1	6	0	135	375	36.00	4
6 South Fremantle	7	1	6	0	125	579	21.59	4

ROGERS CUP	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS
1 Peel Thunder	7	6	1	0	328	117	280.34	24
2 South Fremantle	7	6	1	0	359	165	217.58	24
3 Claremont	7	4	2	1	242	162	149.38	18
4 East Fremantle	7	4	3	0	259	205	126.34	16
5 West Perth	7	4	3	0	190	167	113.77	16
6 East Perth	6	2	3	1	132	272	48.53	10
7 Swan Districts	7	1	6	0	93	269	34.57	4
8 Subiaco	7	0	7	0	62	301	20.60	0

WAFL ROUND BY ROUND

ROUND	LEAGUE	RESERVES	COLTS
1 vs. West Perth	SBO 6.5 (41) *8.4 (52) 2:30PM 18/7	6.8 (44) *7.17 (59) 12:00PM 18/7	3.6 (24) *10.11 (71) 9:30AM 18/7
2 vs. Claremont	RFS 7.6 (48) *13.7 (85) 2:30PM 25/7	11.8 (74) *10.19 (78) 12:00PM 25/7	5.4 (34) *18.13 (121) 9:30AM 25/7
3 vs. Subiaco	SBO 6.4 (40) *11.13 (79) 12:40PM 1/8	8.1 (49) 7.7 (49) 9:30AM 1/8	6.9 (45) *17.8 (110) 2:00PM 2/8
5 vs. South Fremantle	FCBO 7.5 (47) *10.7 (67) 2:30PM 15/8	7.4 (46) *6.19 (55) 12:00PM 15/8	6.16 (52) *9.8 (62) 9:30AM 15/8
6 vs. Peel Thunder	SBO *9.8 (62) 4.9 (33) 2:40PM 22/8		*10.12 (72) 8.8 (56) 8:50AM 22/8
7 vs. East Perth	LO 6.4 (40) *11.9 (75) 2:35PM 29/8	7.11 (53) *11.9 (75) 12:00PM 29/8	*7.12 (54) 6.3 (39) 9:50AM 5/9
8 vs. Perth	SBO *11.9 (75) 7.6 (48) 3:05PM 5/9	*11.9 (75) 9.8 (62) 12:20PM 5/9	9.11 (65) *11.6 (72) 9:50AM 5/9
9 vs. East Fremantle	NCHP *11.9 (75) 6.8 (44) 2:05PM 13/9	6.7 (43) *10.3 (63) 11:30AM 13/9	5.10 (40) *7.8 (50) 9:00AM 13/9

WAFLW ROUND BY ROUND

ROUND	LEAGUE
1 vs. Peel Thunder	DGA *8.4 (52) 7.4 (46) 12:00PM 18/7
2 vs. Claremont	RFS 5.5 (35) *8.8 (56) 2:00PM 26/7
3 vs. Subiaco	SBO 2.5 (17) *6.8 (44) 3:10PM 1/8
4 vs. East Fremantle	SBO *5.3 (33) 3.3 (21) 2:45PM 9/8
5 vs. South Fremantle	FCBO *8.8 (56) 2.2 (14) 1:00PM 16/8
6 vs. Peel Thunder	SBO *8.6 (54) 7.5 (47) 12:40PM 22/8
7 vs. East Fremantle	NCHP 3.5 (23) *3.8 (26) 2:15PM 30/8
Finals 1 vs. East Fremantle	NCHP 4.5 (29) *5.5 (35) 2:30PM 6/9



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MILESTONES

27TH OF JANUARY



KEITH SLATER IS APPOINTED INTO THE ORDER OF AUSTRALIA

4TH OF FEBRUARY



TONY NOTTE BECOMES A WAFL PLAYER OF THE DECADE

15TH OF JULY



FIRST DEDICATED CHANGE ROOM IN THE WAFLW IS OFFICIALLY OPENED

18TH OF JULY



CONGRATULATIONS ALEX HOWARD ON 150 GAMES

13TH OF SEPTEMBER



CONGRATULATIONS MATT RIGGIO ON 200 GAMES

13TH OF SEPTEMBER
150 WAFL GAMES
44 SDFC GAMES



CONGRATULATIONS, FAREWELL AND THANK YOU TO STEVEN PAYNE

22ND OF SEPTEMBER



THREE PLAYERS SELECTED FOR THE WAFL TEAM OF THE YEAR

25TH OF SEPTEMBER



SEVEN PLAYERS RECOGNISED AS NAB AFLW ALL-STARS

29TH OF SEPTEMBER



SAM FISHER BECOMES THE 2020 SANDOVER MEDALLIST

1ST OF DECEMBER



MIKAYLA MORRISON BREAKS THE WA 20 METRE SPRINT COMBINE RECORD



17TH OF DECEMBER
2019 SWAN MEDALLIST
129 WAFL GAMES
31 SDFC GAMES



CONGRATULATIONS, FAREWELL AND THANK YOU TO GEORGE HAMPSON



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Absent: Matt Riggio (Captain), Brayden Noble, Nathan Blakely

Back Row
Third Row
Second Row
Front Row

Ashley Willcocks, Tristen Raynor, Brandon Erceg, Leigh Kohlmann, Tim Oosterhoff, Cameron Yukich,
Austin Watson, Denzel More, Jake Dugan, Kade Wallrodt, Brenton Hilton, Patrick Farrant,
Jacob Sideris, Jackson Beck, Aidan Clarke, Jamison Ugle, Eric Bashemule, Hudson Babich, Sam Fisher, Jack O'Sullivan,
Sebastian Bright, Mitchell Bain, Lachlan Riley, Jack Cox, George Hampson, Jesse Turner, Tony Notte (Captain),

Matthew Germs, Ryan LeTessier, Nathan Ireland, Denver Grainger-Barras, Jack Allen, Alex Howard, Thomas Edwards
Kane Hughes, Tony Stephens, Frank Anderson, Ben Taylor, Zane Trew, Jiah Reidy
Josh Cipro, Atem Deng, Brayden Spackman, Kade Screaigh, Deven Costigan, Jak Watson, Patrick Italiano, Greg Ottaviano
Adam Pickering (Coach), Corey Gault, Nelson Waite, Tarir Bayok, Denholm Melrose, Jackson Bowen, Steven Payne, Callum Garcia

Back Row
Third Row
Second Row
Front Row



Back Row
Third Row
Second Row
Front Row

Sarah Whatley, Fiona Boucher, Tessa Jones, Suzzi Shen, Steph Graskoski, Caitlin Hill,
Liv Stewart, Loughlin Webb, Mel Wolfenden, Amy Tremaine, Ellie Vance, Michelle Russ, Emma Nanut,
Hayley Cole, Taylah Stewart, Grace Allison, Lauren Osborne, Aimee Ralph, Emily McGuire (Captain),
Naomi Baker, Shannon Matthews, Kristen McAuley,

Sarah Wielstra, Nicole Bombaneri, Jacinta Anderson, Lexi Chapman, Courtney Lindgren
Eliza Gelmi, Jessica Davidson, Isobel Strover, Leah Keating, Kaity Beaton, Shelley Tucker, Jess Cox
Laith Woods (Coach), Emily Stott, Taylah Edwards, Taylor Cornwall, Yasmin Skene, Shanae Davison, Mikayla Morrison
Brianna Hyde, Mikayla Hyde, Tara Stribley, Nyra Anderson

Back Row
Third Row
Second Row
Front Row



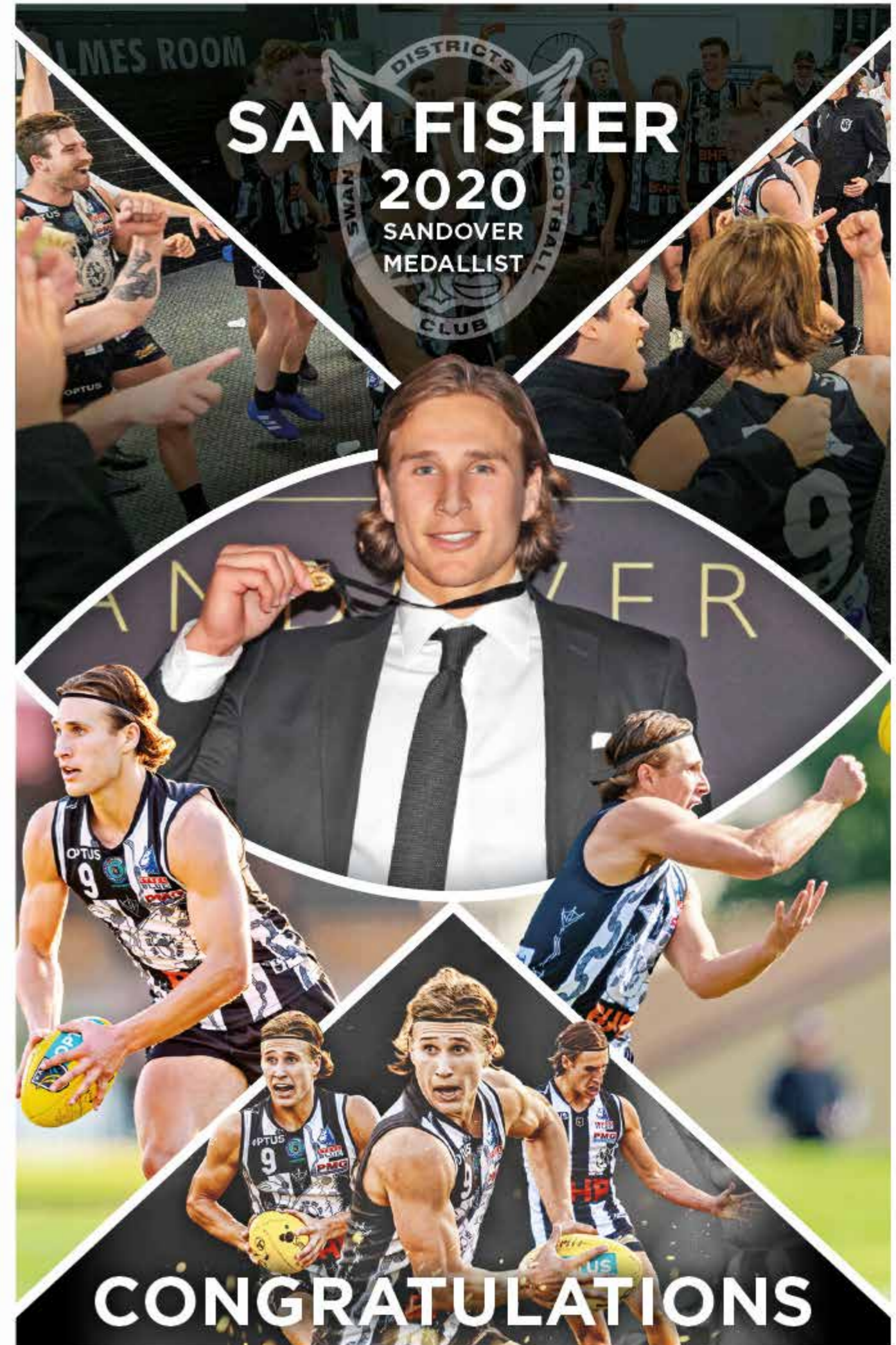
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CLUB STATISTICS / LEADING GOAL KICKERS

SUMMARY

Total Games Played	1800
Total Games Won	742
Total Games Lost	1047
Total Games Drawn	11
Total Winning %	41.2%
Total Finals	64
Finals Games Won	30
Finals Games Lost	34
Finals Winning %	46.9%
Premierships	8
Runner Ups	4

HIGHEST SCORES

SCORE	OPPONENT	YEAR	ROUND
251	Subiaco	1979	19
249	Perth	1981	2
207	Subiaco	1996	17

LOWEST SCORES

SCORE	OPPONENT	YEAR	ROUND
18	East Perth	2016	16
18	South Fremantle	2016	2
20	East Perth	1968	18

GREATEST WINNING MARGINS

SCORE	OPPONENT	YEAR	ROUND
162	Perth	1981	2
155	Peel Thunder	1997	11
144	Peel Thunder	2003	12

GREATEST LOSING MARGINS

SCORE	OPPONENT	YEAR	ROUND
-164	South Fremantle	1952	2
-163	Claremont	1940	16
-160	South Fremantle	1955	20

RECORD AT EACH VENUE

VENUE	P	W	L	D	%
Broome	1	0	1	0	0.0
Bunbury	4	0	4	0	0.0
Dampier	2	1	1	0	50.0
David Grays Arena	28	19	9	0	67.9
Domain Stadium	171	72	99	0	42.1
Fremantle Community Bank Oval	136	46	90	0	33.8
Kalgoorlie	1	0	1	0	0.0
Karratha	1	0	1	0	0.0
Kununurra	1	1	0	0	100.0
Leederville Oval	129	33	96	0	25.6
Manjimup	1	0	1	0	0.0
Mineral Resources Park	86	43	41	2	50.0
Moora	1	0	1	0	0.0
New Choice Homes Park	89	31	57	1	34.8
Newman	2	0	2	0	0.0
Perth Oval	96	32	64	0	33.3
Port Hedland	2	0	2	0	0.0
Provident Financial Oval	34	11	23	0	32.4
Revo Fitness Stadium	115	34	81	0	29.6
Rockingham	1	1	0	0	100.0
Show Grounds	2	0	2	0	0.0
Sir Stewart Bovell Park	1	0	0	1	0.0
Souness Park	1	0	1	0	0.0
Steel Blue Oval	847	404	436	7	47.7
WACA	47	14	33	0	29.8
Wickepin	1	0	1	0	0.0

POINTS • WINS • LOSSES • DRAWS • WIN %

RECORD AGAINST EACH CLUB

VENUE	P	W	L	D	%
Claremont	260	97	161	2	37.3
East Fremantle	243	94	147	2	38.7
East Perth	247	93	153	1	37.7
Peel Thunder	57	42	15	0	73.7
Perth	251	114	134	3	45.4
South Fremantle	252	107	145	0	42.5
Subiaco	246	105	140	1	42.7
West Coast	2	2	0	0	100
West Perth	242	88	152	2	36.4

POINTS • WINS • LOSSES • DRAWS • WIN %

LEADING GOAL KICKERS

YEAR	PLAYER	GOALS	YEAR	PLAYER	GOALS
1934	N Gorn	45	1979	M Olsen	85
1935	F Sweetapple	22	1980	S Beasley	97
1936	T Holdsworth	71	1981	S Beasley	119
1937	T Holdsworth	109	1982	M Richardson	75
1938	T Holdsworth	116	1983	P Werner	41
1939	C Rosewarne	51	1984	B Hutton	83
1940	T Holdsworth	73	1985	G Sidebottom	78
1943	B Porter	44	1986	D Holmes	36
1944	J Cussack	91	1987	K Caton	47
1945	T Holdsworth	80	1988	A Holmes	41
1946	G King	36	1989	A Holmes	56
1947	G King	30	1990	A Holmes	53
1948	R Latham	39	1991	K Caton	77
1949	R Latham	59	1992	K Caton	51
1950	V Zani	36	1993	S Cummings	85
1951	R Hawke	29	1994	D Ogg	45
1952	J O'Connell	39	1995	M Brown	26
1953	B Gray	40	1996	T Ugle	35
1954	B Lowry	24	1997	T Ugle	76
1955	M Clements	25	1998	T Ugle	45
1956	B Lowry	46	1999	C DeCorsey	38
1957	B Lowry	45	2000	M Piani	25
1958	C Edwards	40	2001	C DeCorsey	20
1959	C Edwards	46	2002	A Hansen	19
1960	H Fullgrabe	33	2003	A Hansen	41
1961	W Walker	61	2004	C DeCorsey	31
1962	E Gorman	93	2005	C Maguire	55
1963	E Gorman	71	2006	C Maguire	36
1964	E Gorman	67	2007	D Wulf	35
1965	E Gorman	97	2008	C Yarran	31
1966	E Gorman	68	2009	T Geappen	55
1967	E Gorman	73	2010	T Geappen	71
1968	E Gorman	60	2011	T Geappen	51
1969	M George	30	2012	A Hansen	67
1970	I Cooper	39	2013	T Geappen	49
1971	I Cooper	33	2014	R Cary	49
1972	M Foxon	33	2015	M Jukes	28
1973	M George	46	2016	R Cary	21
1974	M George	90	2017	R Cary	42
1975	B Close	43	2018	B Noble	29
1976	M Olsen	50	2019	L Kohlmann	21
1977	M Olsen	46	2020	L Kohlmann	17
1978	M Olsen	79			



At the end of a really difficult 2020 season, we can still look back on the year with a great deal of pride in the amount of work our boys put in over the past 12 months.

I personally have been really proud of the players that represented our club this year and across all grades they played some great footy. Equally, our coaches have remained steadfast in their commitment to the club. **Bill Brandsma**(14's), **Paul Saylor**(16's) and our colts coaches in **Simon Bergin**, **Russel Wholagan**, **John Armstrong** and **Tom Martin** were positive and driven all year in what were trying circumstances. I believe the fact that these coaches were a constant throughout an uncertain time, gave the boys under their care strong mentors to access throughout the year.

In 2020, our Futures led by Paul and his assistants **Jake Bayley** and **Ron Ferguson**, produced a season which ended with 5 wins and a loss to Subiaco. The quality of play from these boys bodes well for the colts and senior programs over the next few years. I'm sure we would have had 3-4 state representatives at 16's level if the carnival had have gone ahead.

One of the most pleasing aspects of the carnival was the ability of eight 15-year old's to not only play but to thrive against bigger bodies. Going into the 2021 competition in early March next year, these players will provide the core of a very strong group. The mix of footy ability and athleticism has us excited about what's ahead for this cohort.

Our colts finished in last place with a record of 2 and 6, but I am confident this record over a shortened season was a statistical aberration. We had a number of state players not involved due to PSA commitments and the elevation of top 10 draft pick **Denver Granger-Barras** to League level would hurt any team.

The boys played some great footy at times and certainly didn't find their best for long periods, but I'm confident that this group will be strong competitors next year. In the majority of games, even the ones where we were soundly beaten, we won the Inside 50 count by plenty, but failed to make the most of these entries. The majority of this year's team are eligible to play colts in 2021. With 12 months of maturity and added size and strength, you'll see this group shoot up the ladder on the back of a more competitive attitude to keep the ball inside our attacking zone and score more heavily.

Overall, our zone continues to provide the club with quality players and people, which in turn supports our philosophy of developing our own and promoting from within.

Additionally, one of the great initiatives the club embarked on in 2021 was our reengagement with our community clubs. On the back of incredible support from **Tim and Leon Sullivan** from Kalla Transport and Sullivan Logistics, we were able to get out to our clubs and support our coaches more substantially. We were also able to resource the teams with over 500 brand new footballs. This initiative that will continue to expand in 2021, aims to arm coaches with resources and information to improve fundamental skills within their clubs. We also want a footy in the hands of all Swans zoned players. When we achieve this goal, we will have had an enormous impact on our kids going forward. We can't thank Tim and Leon enough for their incredible support.

Can I thank all of the club's volunteers, trainers and support staff for the power of work they do for the football club. I firmly believe we are on the verge of sustained success and right now you wouldn't want to be at another club and I'm sure all of their hard work will be richly rewarded in the short term.

I'd like to take this opportunity to thank our CEO **Jeff Dennis** who's support of our talent programs and his staff was incredible through the Covid stand down period. We are very lucky to have him lead our club through these difficult times.

GREG HARDING • TALENT MANAGER



2020 was not the year we all expected. It started well and just when it looked like the season was going to kick-off the Covid-19 Pandemic struck. After 3 months of isolation, restrictions eased and The Swansmen set about salvaging what was left of the football season and trying to provide opportunities for our members to enjoy good fellowship and help raise some very valuable money for the Club at the same time.

Although it was another tough year on the field, we congratulate the whole football department and the men's and women's teams on their seasons and the continuing effort to develop home grown players for the future. We congratulate VFL recruit **Sam Fisher** on winning the prestigious Sandover Medal in his debut year at the Club, an award well deserved. The Swansmen appreciate the support received from **Phil Smart** and the coaching staff, both male and female, and to the players for making themselves available to speak at our dinner meetings. We look forward to the 2021 season.

The year commenced as normal with the Annual Planning Seminar in February followed by the Lounge Busy Bee. The first of the Swansmen monthly dinners in March was on track until Covid-19 struck and everything ground to a halt. After a 3-month hiatus, June saw things start to get back to some sort of normality and come July the monthly dinner meetings recommenced and fundraising was back on the agenda, along with the long awaited 2020 season.

The monthly dinner meetings were successful after the lockdown, with approximately 30 in attendance each month. We heard from coaches, players and a diverse range of entertaining guest speakers including **Adam Pickering**, **Ted Polgaze** (Club Sport Scientist), **John McGuire** (Sporting and Cultural Ambassador) and representatives from the Bus Preservation Society of WA (based at Whiteman Park).

Although the net figure raised in 2020 was not as high as previous years due to the 4-month Covid-19 lockdown, the fundraising that was achieved was very successful. Over \$55,000 net was raised in just 3 months through:

- the Thursday Members Night, Chase the Ace, raffle and wheel - \$11,000.
- Cash Bonanza Raffle - \$12,000 (thanks to **Peter Snow** for coordinating).
- Auction - \$32,000 (thanks to the Committee, **Ross Leibold** and the Club staff and all the donors).
- Home Game Winning Margins - \$1,000 (thanks to **George van der Meulen**).
- Swansmen Lounge Home Game Bar - \$2,000 (thanks to 'bar manager' **Peter Bacon**).
- Plus, our Membership subs, Sponsor-A-Picket, monthly dinner meetings and fines.

This amount was returned to the Club through the annual sponsorship of a Count-Me-In table; a payment towards the new memorabilia room; the Women's League Best Player Awards; the Men's League Leading Goal Kicking Award and an end of season cash donation to the Club of \$50,000 (including the Auction).

The support of the Thursday Members' night has been outstanding on all fronts. To the members who support us every week, the ticket sellers **Mark and Ray McNair** and **Andrew Holmes**, **Darryl Crotty**, **Ken Ball**, **Andrew Holmes** and **Peter Hodyl** for the raffle prize shopping and all other helpers, we have created something special.

We continue to work with and welcome our Judda Bee members and look forward to strengthening the networking opportunities and mutual benefits that may arise. We ask all members to support and consider all the Club and Auction sponsors when in the market for appropriate goods and services.

I would like to sincerely thank the Committee for their support and strong contribution this year and to all the Club staff for their assistance and catering. I also acknowledge the interaction and cooperation we have with the Board, Club Staff and the Past Players & Officials Association.

We welcome new members to the Swansmen group. It is a great way to support the Club and get to experience it from the inside. Good luck to everyone for season 2021.

TREVOR HOY • PRESIDENT



L to R Back: Stephen Bakes, Trevor Hoy
Middle Row: Maurice Embley, Neville Bassett, Jim Benson, Tim Outred
Front Row: Graeme Higgins, Des Hardiman
Absent: Mark McNair



President Trevor Hoy presents the Swansmen Leading Goal Kicking award, to Leigh Kohlmann at the Swan Medal



Brianna Hyde, Members draw winner

YEAR	PRESIDENT	SECRETARY/CEO	TREASURER	COACH	CAPTAIN
1934	RA McDonald	JF Jenner	LR Latham	G Bee	G Bee
1935	FC Lange	JF Jenner	J Reilly	G Bee/G Margetich	G Bee/R Grieve
1936	FC Lange	J Mottram	TH Nielsen	B Chandler	B Chandler
1937	RA McDonald	JF Jenner	TH Nielsen	J Ditchburn	J Ditchburn
1938	FC Lange	JF Jenner	TH Nielsen	J Ditchburn	J Ditchburn
1939	FC Lange	RM Leethbridge	TH Nielsen	J Ditchburn	J Ditchburn
1940	FC Lange	RM Leethbridge	AWH Lucas	S Sinclair/C Rosewarne	S Sinclair/C Rosewarne
1941	FC Lange/J Fitzpatrick	RM Leethbridge/W Dobson	AWH Lucas	H Mosey	H Mosey
1942	FC Lange	W Dobson	AWH Lucas	Did Not Field	Side Due to War
1943	EJ Reilly	W Dobson	JH Hollis	R Maynard	L Bowen
1944	EJ Reilly	W Dobson	JH Hollis	E Gundry	J Davies
1945	EJ Reilly	LG Lowry	JH Hollis	R Maynard	R Maynard
1946	EJ Reilly	LG Lowry	JH Hollis	L McComish	C Rosewarne
1947	EJ Reilly	LG Lowry	JH Hollis	L McComish	C Rosewarne/H Andrews
1948	K Drake-Brockman	LG Lowry	JH Hollis	W Kingsbury	W Kingsbury
1949	K Drake-Brockman	LG Lowry	JH Hollis	W Kingsbury	W Kingsbury
1950	RA McDonald/RA Newbey	LG Lowry	JH Hollis	W Kingsbury	V Zani
1951	RA Newbey	AT Moiler	JH Hollis	W Kingsbury	D Anderson
1952	RA Newbey	AT Moiler	JH Hollis	E Holdsworth	D Anderson
1953	RA Newbey	AT Moiler	JH Hollis	F Sparrow	F Sparrow
1954	RA Newbey	AT Moiler	JH Hollis	F Sparrow	F Sparrow
1955	RA Newbey	AT Moiler	JH Hollis	F Sparrow	F Sparrow
1956	RA Newbey	AT Moiler	JH Hollis	D Scott	D Scott
1957	R Retailack	AT Moiler	RJ Cooper	D Scott/E Strauss	D Scott/E Barker
1958	R Retailack	AT Moiler	RJ Cooper	E Strauss	E Barker
1959	R Retailack/AJ Calnon	AT Moiler	RJ Cooper	P Johnson/B Gray	P Johnson/J Lawson
1960	PJ Bright	AT Moiler	RJ Cooper/P Lynch	C Doig	B Gray
1961	PJ Bright	AT Moiler	P Lynch	H Bunton jnr	H Bunton jnr
1962	PJ Bright	AT Moiler	P Lynch	H Bunton jnr	H Bunton jnr
1963	PJ Bright	AT Moiler	P Lynch	H Bunton jnr	H Bunton jnr
1964	PJ Bright	AT Moiler	P Lynch	H Bunton jnr	H Bunton jnr
1965	PJ Bright	AT Moiler	P Lynch	F Castledine	F Castledine
1966	PJ Bright	RJ Melbourne/RJ Cooper	P Lynch	F Castledine	F Castledine
1967	PJ Bright	RJ Cooper	P Lynch	F Castledine	F Castledine
1968	SE Moses	RJ Cooper	P Lynch	A Nesbit	A Nesbit
1969	SE Moses	RJ Cooper	P Lynch	W Walker	W Walker
1970	SE Moses/TA Cameron	RJ Cooper	P Lynch	W Walker	W Walker
1971	TA Cameron	SE Moses	P Lynch	W Walker	W Walker
1972	TA Cameron/AG Charleson	SE Moses	P Lynch	J Ensor	W Walker
1973	AG Charleson	SE Moses	P Lynch	J Ensor	W Walker
1974	AG Charleson	SE Moses	P Lynch	J Ensor	W Walker
1975	AG Charleson	SE Moses	P Lynch	J Ensor	W Walker
1976	RJ Cooper	SE Moses	P Lynch	S Magee	S Magee
1977	RJ Cooper	SE Moses	PJ Bright	J Todd	S Nowotny

HALL OF FAME

INDUCTEE	YEARS
Duggan Anderson *	1945-56
Ken Bagley	1958-70
Tim Barker	1944, 1947-59
Shane Beros	1998-2008
Ron Boucher	1971-76, 1978-84
Percy Bright *	1952-1984
Bob Bryant *	1934-78
Haydn Bunton Jnr.	1961-64
Fred Castledine *	1958-67, 1969
John Cooper	1951-1958, 1957-Current
Travis Edmonds	1990-2005
Ted Holdsworth *	1953-38, 1940-41, 1945-47
Don Holmes	1978-90
Ron Jose *	1947-2007
George Krepp *	1934-1939
Don Langsford	1977-87, 1989-90
Joe Lawson *	1955-1966
Peter Manning	1964-1975
Torn Moiler *	1935, 1937-1941, 1951-1965
Stan Moses *	1951-97
Lal Mosey *	1934-41
Torn Mullooly	1971-1986
John (Jack) Murray *	1935-1940, 1945-49
Keith Narkle	1971-85
Phil Narkle	1978-1983, 1987-1993
Tony Nesbit *	1958-70
Stan Nowotny	1960-83
Joe Pearce *	1939-51
Garry Sidebottom *	1973-77, 1985-87
Keith Slater	1955-58, 1960-63, 1967
John Todd	1977-87, 1990-94, 2000-02
Bill Walker +	1961-76, 1979-1995

* DECEASED + IMMORTALISED



YEAR	PRESIDENT	SECRETARY/CEO	TREASURER	COACH	CAPTAIN
1978	RJ Cooper	SE Moses	PJ Bright	J Todd	S Nowotny
1979	RJ Cooper	SE Moses/PJ Brophy	PJ Bright	J Todd	S Nowotny
1980	RJ Cooper	PJ Brophy	R Sergeant	J Todd	S Nowotny
1981	RJ Cooper	PJ Brophy	R Sergeant	J Todd	S Nowotny
1982	RJ Cooper	PG Evans	R Sergeant	J Todd	G Melrose
1983	WH Walker	PG Evans	R Sergeant	J Todd	G Melrose/K Narkle
1984	WH Walker	PG Evans	R Sergeant	J Todd	K Narkle
1985	WH Walker	PG Evans/BA Close	R Sergeant/D Hewitt	J Todd	D Langsford
1986	WH Walker	BA Close	J Ride	J Todd	D Langsford
1987	WH Walker	BA Close	J Ride	J Todd	SB Hutton
1988	WH Walker	BA Close	J Farris	E Blackaby	P Ware
1989	WH Walker	BA Close	J Farris	E Blackaby	B Shine
1990	WH Walker	BA Close	J Farris	J Todd	B Shine
1991	WH Walker	BA Close	J Farris	J Todd	P Hodyl
1992	WH Walker	BA Close	J Farris	J Todd	P Narkle
1993	WH Walker	BA Close	J Farris	J Todd	P Narkle
1994	WH Walker	BA Close	P Carter	J Todd	M Broadbridge
1995	WH Walker/RA Manning	BA Close/A Abbott	R Raynor/J Eley	G Melrose	S Kestel
1996	RA Manning	C Isaia/R Cox	J Eley	G Melrose	S Kestel
1997	C Stannage	R Cox	PJ Snow	P Cronan	B Retzlaff
1998	C Stannage	J Rose	PJ Snow	P Wilson	T Ugle
1999	C Stannage	J Rose	PJ Snow/A Yukich	P Wilson	T Ugle
2000	L Putland/J Watterson	J Rose/B Robertson	A Yukich/K Rutherford	J Todd	T Edmonds/M Brown
2001	J Watterson	K Rutherford	A Yukich	J Todd	T Edmonds
2002	J Watterson	K Rutherford/S Ballem	A Yukich	J Todd	J Cornelius
2003	J Watterson	S Ballem	A Yukich	S Turner	J Cornelius
2004	J Watterson	S Ballem	A Yukich	S Turner	J Cornelius
2005	J Watterson	S Ballem	A Yukich	S Turner	J Cornelius
2006	P Harvey	S Ballem/B Parker	A Yukich	S Turner	S Beros
2007	P Harvey	P Taliangis	A Yukich	S Turner/C Lewis	A Lange
2008	P Harvey	P Taliangis	A Yukich	B Dawson	A Lange
2009	P Harvey	B Parker	A Yukich	B Dawson	A Lange
2010	P Harvey	B Parker		B Dawson	J Roberts
2011	P Harvey	B Parker/A Doyle		G Harding	J Roberts
2012	P Harvey	T Bottrell	P Douglas	G Harding	J Roberts/T Ames
2013	D Parkinson	T Bottrell	P Douglas	G Harding	T Ames
2014	P Hodyl	T Bottrell	P Douglas	G Harding	T Ames
2015	P Hodyl	T Bottrell	P Douglas	G Harding	T Ames
2016	P Hodyl	T Bottrell	D Hardiman	G Harding	T Ames
2017	P Hodyl	J Dennis	D Hardiman	G Harding	T Ames/D Ellard
2018	P Hodyl	J Dennis	D Hardiman	A Pickering	D Ellard/T Notte
2019	P Hodyl	J Dennis	D Hardiman	A Pickering	D Ellard/T Notte/M Riggio
2020	P Hodyl	J Dennis	D Hardiman	A Pickering	T Notte/M Riggio

NFL CERTIFICATE OF MERIT

YEAR	AWARDEE
1970	Robert Bryant *
1977	Bob Black +
1981	Percy Bright *
1981	Ted Holdsworth *
1987	Ron Jose *
1993	John Cooper
1994	Stan Moses *

* DECEASED + SWNFL COUNTRY ZONE

Shanae Davison has topped off a stellar season, taking home her maiden 2020 McSherry Medal at the Swan Districts women's Fairest & Best awards.

The McSherry Medal is an award named after foundation captain, WA representative and dual Reserves Premiership coach - **Mandy McSherry**. A 3x time Club Fairest and Best winner herself, McSherry is the clubs longest serving captain and has seen the women's teams through a number of jumper changes before the club eventually became a part of Swan Districts. Previous winners of the McSherry Medal include: **Chelsea Randall, Lauren Osborne, Kara Donnellan** (now Antonio), **Gemma Houghton, Stephanie Cain** and **Angelique Stannett**. Voting is conducted using a 5, 4, 3, 2, 1 system. Three vote cards were completed for each game. 45 votes are awarded in each round with players able to earn a maximum of 15 in each round.

Davison pipped key defenders **Aimee Ralph** and **Lauren Osborne**, along with fellow midfielders **Mikayla Morrison** and **Mikayla Hyde** for the top honour, with a best-on-ground performance in the Swans only finals appearance resulting in the close victory.

After being selected by the West Coast Eagles with pick #18 in this seasons AFLW Draft, **Shanae Davison** would have been forgiven to think that her year couldn't get any better. Finishing runner-up in last year's club award, it took Shanae until Round 4 to poll her first votes, getting on the board with a dual best-on-ground performance against the Sharks. In the shortened 7-game season, Shanae headed into their elimination final against East Fremantle sitting fifth overall in the count. With 28 votes to her name, she unknowingly sat behind **Aimee Ralph** (37 votes), **Mikayla Morrison** (32 votes), **Lauren Osborne** (30 votes) and **Mikayla Hyde** (29 votes). Judged as the best-on-ground by the coaches, her perfectly polled round of 15 votes propelled her into first place, six and nine votes ahead of co vice-captains Ralph (37 votes) and Osborne (34 votes) respectively.

"I'm incredibly grateful to have won this award" Shanae said. "I love this club and the opportunities it has given me."

"To play the last two seasons in the league side, and alongside the girls I've played with, I love the culture we've created and can't wait to continue that in 2021."

It could have been quite easy for the women's league side to lower their heads this season, with obstacles regularly being thrown their way, even before the season eventually started. This included the resignation of two of their head coaches - one prior to the season commencing and the other after Round 1. Although it would have been nice to have made it to the big dance in mid-September, the grunt and effort to simply make it through to the finals series in a strong competition was nothing short of inspiring.

Newly drafted Docker, **Mikayla Morrison**, who came to Swans from East Perth this season in the hope of living her AFLW dreams, took out the Rookie of the Year Award after a strong year through the midfield. The only Swan to kick at least one goal in every game, she was picked up by Fremantle in the recent draft with pick #30 overall.

"Being my first year with the club, I didn't expect anything like this" Mikayla said. "I've enjoyed coming across to this club and am overall just very happy."

It was a great night for Swans veteran, **Fiona Boucher**, who received both the WAFW Community Award and Most Outstanding On & Off the Field Award. Taking on the head coaching role for the Rogers Cup in 2020, Fiona took the lead in boosting the youth girls development throughout the season. She also played every game for the League side this year, regularly battling through injuries. She led by example in her rehab and in the way she prepared for games. She was also vocal in training, helping teach a very young League side about structures and set plays, along with sharing with her younger youth girls what it takes to play at the top level.

"I love the footy club and love the game" Fiona said. "The last two years I've been coaching and it's like a new love for me in teaching the new generation the game I've enjoyed playing for 30 years."

"For me to be able to pass that skill on and see the enthusiasm and opportunities these girls have, it's just really exciting."

Hannah Hong was the well-deserving winner of the Club Person of the Year Award. Originally recruited as the Strength & Conditioning coach for the WAFW League side only, Hannah quickly took it upon herself to also be there to help the Reserves and Rogers Cup girls in whatever way needed. She would be seen every week at all three women's games, regardless of whether the Swans girls were playing at home or away. Filling cups, strapping bodies, running water, donning the trainers vest, helping with injuries and offering her services to both the coaches and players throughout the day are just some of the ways Hannah went above and beyond for Swans in 2020.

"It is pretty overwhelming, and I didn't expect to get it" Hannah said. "It's a really good feeling to be recognised like this by the girls and the club in this way."

If you didn't get the chance to watch the Reserves side play this season, then you've missed out. Although the wins didn't come often for the side, it was their support and enthusiasm for each other that made people stop and watch. The team would be seen cheering and celebrating every good thing their teammates were doing on the field, and provide constant encouragement to anyone who made a mistake.

It was **Kaitlyn Beaton** that stood out above her Reserves teammates to take the **Helen Wheeler Medal**. Rotating through the midfield and up forward, she polled in every game she played in the seconds, only missing out on votes in Round 7 after having been pushed up into the League side. She was also named as an emergency in the top side's elimination final against East Fremantle. Kaitlyn finished nine votes ahead of the fast finishing **Tessa Jones** (26 votes) with exciting forward **Loughlyn Webb** in third (23 votes). Winning the count on 35 votes, her best games came arguably against the two toughest teams in the competition, East Fremantle and West Perth.

"It feels really awesome to win, especially since I've only really played footy for about a year and a half" Kaitlyn said. "I have the best teammates and coaching staff and I couldn't have done this without them."

The Rogers Cup saw the development of a number of their players excel throughout season 2020. Two made their League debuts, with others earning a spot in the Reserves. Although they finished in seventh place with just one win on the board, the future is very exciting for the Swans women's sides, with a strong pool of talent coming through the ranks.

Caitlyn Appleford blew her fellow teammates away in the race for the **Chelsea Randall Medal**, winning the award with an overall count of 52 votes, 25 more than second placed **Chanel Jetta** (27 votes). Versatile between the forward-line and midfield, she polled in all but one game. **Kloe Taylor** rounded out the top 3 medal winners, finishing with 25 votes to her name.

"I was in disbelief when they called my name" Caitlyn said. "Everyone in the team played so well and it was really equal all round because they all played their roles."

"I've put in a lot of work this season and felt like I'd tried really hard, so I'm really happy with myself."

New WAFW Head Coach, **Adam Dancey**, was announced on the night, sharing his excitement of working with the team in 2021. Bringing with him a wealth of knowledge and experience, it will be fascinating to see how far he can take the players' next season.

The sad passing of **Jacinda Barclay** was also remembered during the evening, with **Jo Taylor** giving an emotional account of her incredible life. An extraordinary athlete, she played Aussie Rules, Baseball and American Football at the elite level. Jacinda was just 29 at the time of her passing.

JO TAYLOR • COACH

LEAGUE AWARD WINNERS

2020 McSherry Medallist	Shanae Davison (43 VOTES)
Runner-Up Fairest & Best	Aimee Ralph (37 VOTES)
Third Place Fairest & Best	Lauren Osborne (34 VOTES)
Rookie of the Year Award	Mikayla Morrison
Most Outstanding On and Off the Field Award	Fiona Boucher

RESERVES AWARD WINNERS

Helen Wheeler Medallist	Kaitlyn Beaton (35 VOTES)
Runner-Up Fairest & Best	Tessa Jones (26 VOTES)
Third Place Fairest & Best	Loughlyn Webb (23 VOTES)

ROGERS CUP AWARD WINNERS

Chelsea Randall Medallist	Caitlyn Appleford (52 VOTES)
Runner-Up Fairest & Best	Chanel Jetta (27 VOTES)
Third Place Fairest & Best	Kloe Taylor (25 VOTES)

OTHER AWARD WINNERS

WAFW Community Award	Fiona Boucher
Club Person of the Year Award	Hannah Hong

OTHER NOTABLE ACHIEVEMENTS IN 2020

2020 State 18's & All Stars Representatives	State 18's: Nyra Anderson, Mikayla Hyde, Brianna Hyde, Mikayla Morrison, Emma Nanut, Isobel Strover, Shanae Davison (LATE WITHDRAWAL) All Stars: Sarah Wielstra
2020 League Debutants	Nicole Bombardieri, Kaitlyn Beaton, Olivia Cripps, Stephanie Graskoski, Eilish Grundon, Chanel Jetta, Courtney Lindgren, Mikayla Morrison, Emma Nanut, Tara Stribley, Isabel Strover, Loughlyn Webb, Sarah Wielstra
AFLW Signings	Shanae Davison (PICK #18 - WEST COAST EAGLES) Mikayla Morrison (PICK #30 - FREMANTLE DOCKERS)

McSHERRY MEDALLISTS

YEAR	PLAYER
2007	Asta Naden
2008	Kelly Player
2009	Ashleigh Atkins
2010	Chelsea Randall
2011	Rheanne Lugg
2012	Lauren Osborne
2013	Chelsea Randall
2014	Kara Donnellan
2015	Kara Donnellan
2016	Kara Donnellan
2017	Stephanie Cain
2018	Gemma Houghton
2019	Ange Stannett
2020	Shanae Davison

PREMIERSHIP PLAYERS

PLAYER	YEAR
Nikki Allen	2013, 14
Taylah Angel	2016, 17
Ebony Antonio	2016, 17
Lauren Austin	2013, 14
Merridah Baimfather-Scott	2017
Kelly Barnett	2014
Stacey Barr	2016
Jenna Basse	2017
Kirby Bentley	2014
Megan Boddington	2013, 14, 16
Emily Bonser	2013, 14, 16
Fiona Boucher	2013, 14, 16, 17
Stephanie Cain	2016, 17
Caitlin Couch	2016
Gemma Dilello	2013, 16
Kara Donnellan	2013, 14, 16, 17
Jodie Eaton	2014, 16, 17
Eliza Gelmi	2014, 16, 17
Kellie Gibson	2013, 14, 17
Bronwyn Hansen	2014, 17
Alicia Janz	2017
Caitlin Johnson	2013
Leigh Jay Kelly	2017
Louise Knitter	2013, 14
Rheanne Lugg	2013, 14, 16
Akec Makur Chout	2014, 16
Shelley Matcham	2013, 16
Tayla McAuliffe	2017
Emily McGuire	2016, 17
Kristin Mckay	2014
Lisa-Marie McLachlan	2013, 14
Sophie Millington	2013
Gabrielle Moran	2013
Lauren Osborne	2013, 14, 16, 17
Chloe Piparo	2017
Taryn Preistly	2016, 17
Asha Price	2013
Aimee Ralph	2017
Chelsea Randall	2013, 14, 16
Shannan Rene	2016
Savanna Schimmel	2013, 14
Tracey Schischka	2013, 14, 16, 17
Ashley Sharp	2013, 14, 16, 17
Megan Trezise	2013, 14
Courtney Ugle	2016, 17
Maddison Ugle	2016, 17
Rhonda Williams	2013, 14, 17
Colleen Winstanley	2013

2020 WAFW & WAWFL TOTAL COUNT

McSHERRY MEDAL (LEAGUE)		
RANK	PLAYER	VOTES
1	Shanae Davison	43
2	Aimee Ralph	37
3	Lauren Osborne	34
4	Mikayla Morrison	32
5	Mikayla Hyde	31
6	Sarah Wielstra	29
7	Stephanie Graskoski	27
8	Jessica Cox	22
9	Tara Stribley	20
10	Bianca Webb	18
11	Emil McGuire	15
12	Olivia Cripps	12
13	Brianna Hyde	11
14	Hayley Cole	9
15	Eliza Gelmi	7
16	Eilish Grundon	7
17	Nicole Bombardieri	5
18	Fiona Boucher	3
19	Loughlyn Webb	1

HELEN WHEELER MEDAL (RESERVES)		
RANK	PLAYER	VOTES
1	Kaitlyn Beaton	35
2	Tessa Jones	26
3	Loughlan Webb	23
4	Shannan Rene	21
5	Leah Keating	20
6	Taylor Ferguson	20
7	Shannon Matthews	18
8	Emily Stott	16
9	Taylor Cornwell	16
10	Brooke Blurton	13
11	Caitlin Hill	13
12	Aimee Williams	12
13	Shanelle McSwain	12
14	Taylah Edwards	11
15	Grace Allison	12
16	Charlie Beazley	9
17	Ellie Vance	8
18	Ashlea Finn	7
19	Jacinta Anderson	7
20	Renee Holwill	5
21	Emily Hocking	4
22	Taylah Stewart	4
23	Yasmine Skene	3

CHELSEA RANDALL MEDAL (ROGERS CUP)		
RANK	PLAYER	VOTES
1	Caitlyn Appleford	52
2	Chanel Jetta	27
3	Kloe Taylor	25
4	Tahlia Lough	24
5	Tyla Fitzgerald	23
6	Jaime Henry	21
7	Jorjina Kean	20
8	Aimee Williams	19
9	Riley Hall	17
10	Charlie Beazley	15
11	Layla Nelson	13
12	Grace Operchal	10
13	Sophie Samball	10
14	Hope Arrowsmith	7
15	Siofra Clarke	7
16	Danielle Wright	6
17	Safiyah Cook	6
18	Abbey Sheppard	5
19	Tisha Lemoal	4
20	Shakiro Spratt	2
21	Caitlyn Xavier	1
22	Olivia Cripps	1

LEAGUE AWARD WINNERS

2020 Swan Medallist	Corey Gault
Runner-Up Fairest & Best	Sam Fisher
Third Place Fairest & Best	Jesse Turner
Most Outstanding On and Off the Field Award	Corey Gault
Rookie of the Year Award	Denver Grainger-Barras
Leading Goal Kicker	Leigh Kohlmann (17 GOALS)

RESERVES AWARD WINNERS

FA Bonney Sweetapple Medallist	Jake Dugan
Runner-Up Fairest & Best	Lachlan Riley
Third Place Fairest & Best	Patrick Italiano

COLTS AWARD WINNERS

EJ McManus Medallist	Ayden Cartwright
Runner-Up Fairest & Best	Zane Trew
Third Place Fairest & Best	Cian Ehlers
Encouragement Award	Brodie Morris

OTHER AWARD WINNERS

W AFL Community Award	Matt Germs
Club Person of the Year Award	Darryl Crotty

OTHER NOTABLE ACHIEVEMENTS IN 2020

150 Games	Alex Howard
200 Games	Matt Riggio
Life Membership	Alex Howard
Retired Players	Steven Payne
League Debutants	Frank Anderson, Tarir Bayok, Deven Costigan, Tom Edwards, Sam Fisher, Jacob Sideris, Brayden Spackman, Nelson Waite
Team of the Year	Ayden Cartwright (Colts - Interchange), Sam Fisher (League - Interchange), Corey Gault (League - Ruck), Jesse Turner (League - Wing)
State U18's Representatives	Rhett Bazzo (WA Gold), Ayden Cartwright (WA Gold), Max Chipper (WA Black), Will Collins (WA Gold), Denver Grainger-Barras (WA Gold), Brodie Morris (WA Gold), Ty Sears (WA Black), Zane Trew (WA Gold), Jamison Ugle (WA Black)



SWAN MEDALLISTS

YEAR	PLAYER
1934	George Krepp
1935	George Krepp
1936	George Krepp
1937	Andy Zilko
1938	Syd (Spec) Sinclair
1939	Jack Murray
1940	Clem Rosewarne
1941	Tom Damody
1943	Laurie Bowen
1944	Jim Davies
1945	Syd (Spec) Sinclair
1946	Duggan Anderson
1947	Jack Murray
1948	Duggan Anderson
1949	Joe Pearce
1950	Joe Pearce
1951	Duggan Anderson
1952	Tim Barker
1953	Frank Sparrow
1954	Wally Sidebottom
1955	Greg Cox
1956	Keith Slater
1957	Keith Slater
1958	Joe Lawson
1959	Wally Brown
1960	Keith Slater
1961	Haydn Bunton Jnr.
1962	Haydn Bunton Jnr.
1963	Haydn Bunton Jnr.
1964	Tony Nesbit
1965	Bill Walker
1966	Bill Walker
1967	Peter Manning
1968	Bill Walker
1969	Bill Walker
1970	Bill Walker
1971	Peter Manning
1972	Bob Beecroft
1973	Peter Manning
1974	Stan Nowotny
1975	Gary McDonald
1976	Garry Sidebottom
1977	Keith Narkle
1978	Keith Narkle



Corey Gault has become just the 20th player in the clubs long history to have won the coveted Swan Medal on two or more occasions, taking out the count by 30 votes at Mandoon Estate.

Corey was drafted by Collingwood with pick No.65 in the 2011 AFL Draft. He spent five years at the Magpies before calling time on his AFL career to return home to WA, winning his first Swan Medal in 2017.

A vice-captain in 2020, Corey played in the number one ruck position throughout the season, dropping forward or back when needed. He had a brilliant season in the middle for the Swans, averaging 19 disposals, 3 tackles and an incredible 31 hit outs a game. He was also the only Swan to poll in every game (for 88 votes) and was named as one of the best on ground in seven of his eight matches.

On top of his Swan Medal triumph, Gault also received the Jack Hickling Memorial Award as the most outstanding player on and off the field and was named as the starting ruckman in the 2020 WAFL Team of the Year.

"It's pretty humbling to be honest" he said. "You don't play for individual awards, you play for team success, but when you put in all the hard work and effort over your footy career it is sometimes good to be rewarded with something like this."

Corey claimed the top honour ahead of Sandover Medallist Sam Fisher (58 votes) who put together a remarkable season, having come to the Swans from the VFL system, and staked his claim for a second AFL call-up. Third place was awarded to Jesse Turner (50 votes), who took out the same honour in 2019. Jesse took his game to yet another level this season, where he averaged over 23 disposals and almost 5 tackles a game. New recruit Frank Anderson (33 votes) and key defender Brandon Erceg (25 votes) rounded out the top five.

Leigh Kohlmann claimed the Ted Holdsworth Memorial Award as the leading goal kicker for the club, averaging over two goals in the shortened 8 game season (17 goals overall). With strong hands and an accurate kick, Kohlmann was one of the main focal points when going forward in 2020.

Expected AFL-draftee, Denver Grainger-Barras, played every game for the league side this season, showcasing his class and athleticism across the backline. He also showed his versatility, pushing forward for a quarter and kicking his first league goal. Denver was rewarded with the RA Newby Memorial Award as Rookie of the Year.

"I'm honoured to receive it, and to be given the award from Tony Notte was even better" he said. "There were plenty of candidates that were deserving of it this year, and I was one of the lucky ones who was able to hold my spot and play all season."

Darryl Crotty received the Best Club Person Award. Often seen as the current runner for the Reserves side, 'DC' as he is more affectionately known, has spent many years assisting the club in whatever way he can. His commitment to the players in particular was obvious on the night, with many award winners congratulating and thanking him during their own speeches.

Bunbury product Matt Germs was the recipient of the Swans WAFL Community Award. His dedication and willingness to be involved with club community programs in whatever way he can was recognised in front of the large crowd.

Alex Howard celebrated his 150th game with the club in Round 1, and was presented with his Life Membership Medal on the night. Matt Riggio also achieved a trio of milestones in rounds 6, 8 and 9, reaching 200 total games (including state games), 200 WAFL games (1 with Peel and 199 at Swan Districts) and 200 games in the black and white respectively.

The count was much closer in the race for the fairest and best in the Reserves. Without a vote to his name until Round 5, Jake Dugan finished the season strongly to claim his maiden FA Bonney Sweetapple Memorial Award with 39 votes in just his first year at the club. He won it ahead of runner-up Lachlan Riley (32 votes) and third placed Patrick Italiano (30 votes) who both had the opportunity to push up into the league side on occasion. Mitchell Bain (24 votes) and Tim Oosterhoff (20 votes) rounded out the top 5.

"As soon as I came to the club, they were all really welcoming" Jake said. "I had the focus of pushing for a spot in the league side and after a bit of a slower start to the season, was able to really play some good footy."

For the Colts, the night belonged to Ayden Cartwright (69 votes) after a solid season of predominantly running through the middle of the ground. Averaging over 22 disposals, 5 marks and 3 tackles a game, Ayden showed his versatility when going forward, kicking 11 goals 6 for the season. He represented WA Gold in the NAB AFL U18's state game and was the only Swan to be named in the Simply Energy WAFL Colts Team of the Year. He finished ahead of expected AFL draftee Zane Trew (49 votes) and a fast finishing Cian Ehlers (42 votes). Jamison Ugle (30 votes) and Joseph Salmon (29 votes) finalised the top 5, while Brodie Morris was the deserved winner of the WAFL Combined Past Players and Officials Encouragement Award.

"It feels amazing" Ayden said. "All the hard work we've put in during the offseason and into the extended preseason, it's really good to win it this year."

Steven Payne was also recognised on the night, after announcing his retirement ahead of their Round 9 clash against East Fremantle. He played 153 league games, including three in the Foxtel Cup, and leaves a legacy of great leadership both on and off the field.

"The last three years I've probably enjoyed my football more than at almost any time in my career, besides maybe when we were winning grand finals at East Perth" Payne said. "The club have been awesome and I've enjoyed every minute of it."

MATTHEW OGG

W AFL PREMIERSHIP PLAYERS

PLAYER	YEAR	PLAYER	YEAR	PLAYER	YEAR
Joe Ahmat	1984	Ashley Hansen	2010	Danny Penny	1990
Tallan Ames	2010	Kim Hetherington	1990	Murray Rance	1982, 83, 84
Max Ashworth	1961	Clayton Hinkley	2010	Shane Renfree	1984
Ken Bagley	1961, 62, 63	Peter Hodyl	1990	Brendon Retzlaff	1990
Leon Baker	1982, 83	Andy Holmes	1990	Mike Richardson	1982
Ken Bell	1990	Don Holmes	1982, 83, 84, 90	Paul Richardson	2010
Ron Boucher	1982, 83	Brent Hutton	1984, 90	Steve Richardson	1984
Leigh Brenton	1983	Graham Jetta	2010	Matt Riggio	2010
Wally Brown *	1961, 62	Mick Johns	1984	Tom Roach	2010
Haydn Bunton Jnr.	1961, 62, 63	Lindsay Johnston	1961	Josh Roberts	2010
Travis Casserly	2010	Max Kelleher	1961	Brett Robinson	2010
Fred Castledine *	1961, 62, 63	Peter Kenny	1982, 83	Tony Sangalli *	1961
Kevin Caton	1984	Barry Kimberley	1983, 84	Peter Sartori	1983, 84
Ben Colreavy	2010	Andrew Krakouer	2010	Brad Shine	1982, 83, 84
Stephen Coniglio	2010	Don Langsford	1982, 83, 84, 90	Allan Sidebottom	1982
Ken Cooper *	1962, 63	Joe Lawson	1961, 62, 63	Dave Sidebottom *	1963
Frank Copeman	1962, 63	Cyril Litterick *	1961, 62, 63	Justin Simpson	2010
Alan Cransberg	1982, 83	John Mack	1961	Bill Skwirowski	1982, 83, 84
Shaun Davey	1990	Ken Marshall	1984	Keith Slater	1961, 62, 63
Jeff Davidson	1982	Colin Maynard	1961, 62, 63	Michael Smith	1983
Ryan Davis	2010	Robin McVee	1963	Tony Solin	1982, 83, 84
Graham Devitt *	1962, 63	Graham Melrose	1982	Liane Spaanderman	2010
Peter Downey	1963	Todd Menegola	1990	Matt Spencer	2010
Maurie Drennan *	1962	Tom Mullooly	1982, 84	Shane Stempel	1990
Stephen Eaton	1990	Keith Narkle	1982, 83, 84	Dave Thompson	1961
Ross Fitzgerald	1982	Phil Narkle	1982, 83, 90	John Turnbull	1961, 62, 63
Jon Fogarty	1982, 83, 84	Gerard Neesham	1983, 84	Wayde Twomey	2010
Henry Fullgrabe	1962	Tony Nesbit *	1961, 62, 63	Bill Walker	1961, 62, 63
Len Gandini	1990	Craig Noble *	1961, 62, 63	Greg Walker	1990
Tim Geappen	2010	Stan Nowotny	1982, 83	Michael Walters	2010
Eric Gorman	1962, 63	David Ogg	1990	Peter Ware	1983
Paul Gow	1990	Gavin Outridge	1984	Keith Watt	1961, 62, 63
Mick Grasso	1990	Geoff Passeri	1990	Brett Wolfenden	2010
Brian Gray *	1961, 62, 63	Clancee Pearce	2010		

A strange Covid 19 restricted season with only 4 home and 4 away games. Our League finishing strongly but out of the top 4, Reserves and colts also having an unsuccessful season. Also to our lady footballers who missed out on a grand final, let's hope for a better outcome in 2021. On the brighter side, congratulations to **Sam Fisher** on his Stunning WAFL Sandover medal win. Congratulations to a couple of our ex-players, **Lachie Neale** AFL Brownlow Medal and **Nic Naltanul** John Worsfold Medal at the Eagles.

CLUB AWARDS

Congratulations to **Corey Gault** on winning the Swan Medal.

Sam Fisher on winning the Norm Thomas Memorial Award as Runner up to the Swan Medal

2020 FINANCIAL SUPPORT - FOOTBALL

The Association over the course of the season made the following "Cash Awards" to players:

- Colts match day awards \$200.00 Home games
- Reserves match day awards \$200.00 Home games
- Norm Thomas Memorial Award Runner up to the Swan Medal \$400.00

OTHER FINANCIAL SUPPORT

In addition to the financial support to football, the Association was able to assist the club with:

- Industrial Dishwashing machine \$6000.00
- Window cleaning \$660.00
- Heritage Cabinet \$1150.00
- Members seating \$1590.00
- M.R.T. minor maintenance \$415.00
- **Total \$9815.00**

COLTS - HALF TIME MORNING TEAS

Morning teas were once again well supported by the parents and friends of our colt's boys as well as visiting parents of the opposition.

Thanks to our ladies **Kathy Rowe, Judy Holmes, Eliza and Tim Outred, Kay McCarthy** and daughter **Ella, Julie Stanforth** and **June Payne**.

Thanks to President **Peter Hodyl** & director **Andy Holmes** for addressing the parents throughout the season during the halftime breaks.

HALFTIME LEAGUE FRATERNIZATION

The halftime fraternizations were again very successful. Thanks to **Tony Myles, wife Roz & Kay McCarthy** who supplied the catering for all home games.

Thanks again to all who generously donated the liquid refreshments:

- **Craig Family (Clinton, Adam, Shaun, and Adam)**
- **Maurice Embley**
- **Keith Michaelson, Doug Stemp, Ron Supanz & Trish Blackham**
- **Cooper Bros John, Ross & the Late Mick Cooper**

EAST FREMANTLE SUNDOWNERS

Due to Covid 19 and only 1 game, we found it prudent to cancel it this year.

MERV HANSEN & ARTHUR THORNTON LUNCHEON

This event was well attended, a couple of raffles and wheel money spins proved fruitful for the recipients.

Thanks to **Allan Jelleff & Phil Pitchers** for donation of Mrs. Mac's pies, also to the generous drink's donors and our major sponsor this year **Norm Brewer** (Chidlow's Tavern) & Astute Security also **John Komorowski**.

Thanks to **Peter Hodyl** for addressing & giving our members the up to date news of our club.

M.R.T.

To the M.R.T, **Bruce Lauder, Keith Michaelson, Marcel Weggelaar, John Komorowski, Alan Jones, Bruce Perich & John Rowe**, thanks for their time and effort in attending to minor Club Maintenance.

Our usual sprucing up of the club prior to the start of the season, and continued maintenance as required.

HOME GAME GATE RAFFLES

The raffles again raised funds during the season in support of the club's junior development. Thanks to **Norm Kirkup & Marcel Weggelaar** for heading this up and also to our members who responded to the letters requesting attendance to sell tickets on nominated days.

Also, to **Tony Myles & Boris Pavicevic** for the support of their families to sell tickets on our Pie & Chip days.

VALE

We mourn the passing of 2 Life Members of the PP&OA. Long time PP & OA Secretary **Jim Craig, David Holmes** & club member **Peter Speedie** during the year. The Association also extends condolences to **Lance Bell** on the passing of his daughter and also to **Peter Hodyl** on the loss of his father, deepest sympathy to the respective families.

In closing, I thank my committee for their support over the past year.

Special thanks to the club operations Manager **Ross Leibold** for his support along with **George Stamenich**.

Thanks also to **Jeff Dennis** (CEO) the Office Staff, **Jim (Jimbo) Dougan, Jenny McBride** and **Jessica Belladonna** for their cooperation over the past year.

With the festive season nearing, please take it easy as we want to see you all again in season 2021.

JOHN ROWE • PRESIDENT

MERIT AWARD

FOR TEN YEARS OF SERVICE TO THE CLUB (DOES NOT INCLUDE LIFE MEMBERS)

PLAYER	YEAR
David Abbott	2004
Graham Acott	1985
Len Aubrey *	1968
Peter Bacon	2012
Steve Banfield	2011
George Baynes *	1962
Brendan Bettridge *	1987
Ed Blackaby	1989
George Bond *	1985
Jim Boyd	1976
Tony Brnich *	1985
Syd Brown *	1977
William Burns *	1977
Tom Cameron *	1976
Robert Campbell	1994
Daryl Chester	1986
Reg Connors	2020
Les Cooper	1980
Charles Coote *	2003
Gill Corcoran	2018
Gary Cox	2001
Greg Cox *	1994
Darryl Crotty	2018
Harry Davey *	1988
Ian Doig *	1975
Sean Doody	2015
Bruce Douglas *	1988
Mrs. Marjorie Dowell	1989
Alan Drinkwater *	2002
Joe Eaton *	1984
David Etheridge *	2000
Bob Falkingham *	1976
Mrs. Dawn Franzinelli *	1986
Ken Guest	1987
Des Hardiman	2015
Greg Harding	2020
Andrew Hayes	2001
David Hewitt	2006
Graeme Higgins	2014
Mrs. June Higgins	1992
Ron Hoy *	1993
Albert Hunt *	1974
Jim Hunter *	1986
Peter Huntley *	1976
Phil Jennings *	1976
Roy Jewell	2011
Percy Johnson	2015
Ian Jones	2007
Dave Kenyon	1985
Stewart Kestel	2001
Max Kiernan	1982
John Komorowski	2014
John Laurito	2020
Ralph Latham *	1976
Charlie Liddell *	1987
Lloyd Lockhart	2020
Allan Lockyer *	1994
Ron Lorimer *	1991
Gary Lovelock	1999
Ken Mansom *	1989
Ted Martin	1999
Jack McCabe *	1974
John McCue	1987
Gary McDonald	2006
Tonya McGlew	2020
Keith Michaelson	2015
Bill Mills *	1986
Gordon Minchin *	1970
William Morris	1978
Mrs. Anna Morrison *	1974
Alan Morton	2014
Mrs. Bernice Morton *	1985
Ernie Morton *	1983
Brian Negus	2016
Don O'Brien *	1987
Jim O'Connell *	2000
Robert O'Connell	1962
Graham O'Donnell	2020
John O'Neil	1971
Ron Pascoe *	1986
Rod Perry	2010

PLAYER	YEAR
Mrs. Marj Pervan *	1999
Allan Raynor	1995
Ron Reid	1993
Robert Reynolds	1985
Ray Reynolds *	1992
Mrs. Joy Ripp *	1974
Bill Roseveare	1987
Pat Scott *	1967
Gary Seaton	2020
Mal Sibley	2011
Tom Stannage *	1982
Emily Stott	2018
Jim Sutherland *	1970
Carmel Tassone	2010
Mrs. Eva Taylor *	1982
Ross Taylor	1995
Mrs. L. Templeman *	1985
Cedric Turner	1981
Mrs. Doreen Udy	1985
Adrian Van den Avooort *	2001

PLAYER	YEAR
George Van der Meulen	2016
Bronwyn Walker	2007
Ray Warburton *	1976
Robin Warnock	1967
Maurice Wellstead *	1989
Russell Wholagan	2020

* DECEASED



STATE REPRESENTATIVES

PLAYER	YEAR	GAMES
Tallan Ames	2006, 11, 13	3
Brady Anderson	2003	1
Duggan Anderson	1946, 48, 50, 52	6
Harold Andrews	1939, 47	4
Vic Ashworth	1946, 50-51	6
Ken Bagley	1961-66	16
Leon Baker	1984-86	6
Jason Ball	1992, 96, 98	3
E.A. (Tim) Barker	1953-54, 56	5
Simon Beasley	1980-82, 85	4
Bob Beecroft	1972, 74-75, 78-79	8
Shane Beros	2003-06	4
Ron Boucher	1980, 83	2
Leigh Brenton	1984	1
Michael Broadbridge	1993	1
Wally Brown	1959, 61	3
Haydn Bunton Jnr.	1961-64	11
Craig Callaghan	1997-98	2
Dennis Carrick	1955	1
Fred Castledine	1961-64	5
Kevin Caton	1985, 92	2
Michael Clark	1996	1
John Clarkson	1993, 97	2
Ian Cooper	1970-71	4
Kenneth Cooper	1964	1
Joe Cormack	1988, 90	3
Greg Cox	1955	4
Scott Cummings	1996-98	3
Craig DeCorsey	2003	1
Jim Ditchburn	1938	5
Travis Edmonds	1992-94, 97, 2001	4
Jon Fogarty	1984-85	2
Hugh Forbes	1934	1
Corey Gault	2018-19	2
Tim Geappen	2011, 13	2
Maxwell George	1974-75	3
Eric Gorman	1962	1
Gary Gray	1961	1
Clint Hampson	2002	1
George Hampson	2019	1
Kyle Hams	2012-13	2
Ashley Hansen	2011	1
Mick Hastie	1992	1
Kim Hetherington	1987	1
Peter Hodyl	1990-91	2
Craig Holden	1981, 84-85, 87	4
Ted Holdsworth	1938, 46	3
Don Holmes	1984	1
Brent Hutton	1987	1
Graham Jetta	2011-12	2
Percy Johnson	1959	1
Peter Kenny	1982	1
Andrew Krakouer	2010	1
George Krepp	1935-38	9
Adam Lange	2004-05, 07	3
Don Langsford	1983-85	5
Ralph Latham	1947, 49	3
Joe Lawson	1959	1

PLAYER	YEAR	GAMES
Cyril Litterick	1961, 66	4
Chris Maguire	2006	1
Peter Manning	1965, 68-70, 74	12
Colin Maynard	1962, 64-65	6
Gary McDonald	1975	1
Todd Menagola	1994	1
David Morgan	1996-97	2
Harry (Lal) Mosey	1938	2
Tom Mullooly	1973	1
Jack Murray	1937-39, 47	9
Keith Narkle	1977-79	3
Phil Narkle	1980, 82-83, 86-87	5
Gerard Neesham	1980-81	3
Tony Nesbit	1963-65	8
Tony Notte	2014-19	6
Stan Nowotny	1974-76, 78-80	7
John O'Neill	1971	2
Rod O'Neill	1997	1
Stephen O'Reilly	1992, 95-96, 98	4
David Ogg	1990	1
Mark Olsen	1977	1
Rhys Palmer	2018	1
Geoff Passeri	1991-92	2
Joe Pearce	1950	2
Chris Peel	1995-97	3
Geoff Rakich	1953	3
Murray Rance	1983-85, 87-89	7
Brendan Retzlaff	1990-91, 93-94	4
Michael Richardson	1980-85, 88, 92	10
Stephen Richardson	1985	1
Matt Riggio	2012, 2016	2
Tom Roach	2010-11	2
Josh Roberts	2007, 10, 12	3
Brett Robinson	2008-09	2
Peter Sartori	1986	2
Allan Sidebottom	1985	1
Garry Sidebottom	1974-80, 83-85	15
Wally Sidebottom Snr.	1952	2
Justin Simpson	2015	1
Syd Sinclair	1938-39	8
Bill Skwirowski	1985	1
Keith Slater	1956-57, 60-64, 67	15
Michael Smith	1980	2
Nathan Smith	1997	1
David Snow	1996	1
Anthony Solin	1983	2
Frank Sparrow	1953, 55	6
Tom Stannage	1965	1
Shane Stempel	1990	1
Darryl Sutton	1981	1
John Turnbull	1961-62, 64, 68-69	10
Wayde Twomey	2013	1
Kirk Ugle	2015, 17	2
Bill Walker	1962-70, 73	21
Peter Ware	1984	1
Ian Williams	1980	1
Brett Wolfenden	2009	1
Andrew Zilko	1938	4

WAFL DRAFTEE HONOUR BOARD

YEAR	PLAYER	CLUB
1987	Don Holmes	West Coast
	Don Langsford	West Coast
	Phil Narkle	St. Kilda, West Coast
1988	Murray Rance	Footscray, West Coast
	Brent Hutton	West Coast
	Troy Ugle	West Coast
	Joe Cormack	West Coast, Fitzroy
	Kevin Caton	West Coast, Fitzroy, Brisbane
1989	Greg Jones	St. Kilda, Western Bulldogs
	Paul Gow	Footscray, West Coast
1990	David Ogg	Brisbane, West Coast
	Todd Menegola	Richmond, Fremantle
	Brendon Retzlaff	Collingwood, Brisbane, West Coast
	Shane Strempe	Brisbane, Essendon
	Steven Handley	Geelong
1991	Stephen O'Reilly	Geelong, Fremantle, Carlton
	Todd Hawes	Richmond
	Travis Edmonds	Hawthorn, West Coast
	Jason Ball	West Coast, Sydney
1992	Scott Cummings	Essendon, Port Adelaide, West Coast, Collingwood
	Chris Peel	Carlton
1994	Travis Edmonds	Fremantle
	Jonson Clifton	West Coast
1995	Michael Brown	Fremantle
	Michael Clark	Fremantle, Collingwood
1996	Dwayne Griffin	Collingwood
1997	Beau McDonald	Brisbane
1998	Garth Taylor	Fremantle, Richmond
	Andrew Embley	West Coast
	Brett Johnson	Hawthorn, Carlton
1999	Adam Hunter	West Coast
2003	Matthew Spencer	Geelong
2004	Michael Embley	West Coast
2005	Luke Blackwell	Carlton
	Travis Casserly	Richmond
	Alex Rance	Richmond
	Tony Notte	West Coast
2007	Dennis Armfield	Carlton
	Luke Pratt	Fremantle
	Luke Miles	St. Kilda
	David Ellard	Carlton
	Nicholas Naitanui	West Coast
	Chris Yarran	Carlton
	Jamie Bennell	Melbourne, West Coast
	Todd Banfield	Brisbane
2008	Jarrad Blight	Collingwood
	Neville Jetta	Melbourne
	Michael Walters	Fremantle
	Jeff Garlett	Carlton
	Clancee Pearce *	Fremantle
	Lewis Jetta	Sydney
2009	Wayde Twomey	Carlton
	Kirk Ugle	Collingwood
	Stephen Coniglio	Greater Western Sydney
2010	Murray Newman	West Coast
	Corey Gault	Collingwood
	Clancee Pearce **	Fremantle
	Rory Lobb	Greater Western Sydney
2013	Dayle Garlett	Hawthorn
	Charlie Cameron *	Adelaide
2014	Blaine Boekhurst	Carlton
	Connor Blakely	Fremantle
	Ethan Hughes	Fremantle
	Nathan Broad	Richmond
2015	Yestin Eades	Essendon
	Ryan Davis *	Gold Coast
	Jessie Glass-McCasker *	Carlton
	Bradley Lynch *	Western Bulldogs
2016	Griffin Logue	Fremantle
2017	Sam Taylor	Greater Western Sydney
	Jarrod Cameron	West Coast
2018	Harry Edwards *	West Coast
	Tobe Watson *	Fremantle
2019	Riley Garcia	Western Bulldogs
	Jake Pasini *	Port Adelaide
2020	Denver Grainger-Barras	Hawthorn
	Zane Trew *	West Coast

* ROOKIE LISTED ** ELEVATED ROOKIE

WAFLW DRAFTEE HONOUR BOARD

YEAR	PLAYER	CLUB
	Chelsea Randall	Adelaide
	Kellie Gibson	Adelaide
	Kara Donnellan	Fremantle
	Kirby Bentley	Fremantle
	Ebony Antonio	Fremantle
	Ashley Sharp	Fremantle
2016	Stacey Barr	Fremantle
	Taylah Angel	Fremantle
	Stephanie Cain	Fremantle
	Akec Makur Chout	Fremantle
	Taryn Priestly	Fremantle
	Gemma Houghton	Fremantle
	Emily Bonser	Fremantle
	Jacinda Barclay	Greater Western Sydney
	Emily McGuire	Fremantle
2017	Alicia Janz	Fremantle
	Tayla McAuliffe	Fremantle
	Ashleigh Brazill	Collingwood
	Rheanne Lugg	Adelaide
2018	Georgia Nanscawen	North Melbourne
	Angelique Stannett	Fremantle
	Mikayla Bowen	West Coast
	Imahra Cameron	West Coast
2019	Mim Strom	Fremantle
	Emma O'Driscoll	Fremantle
	Bianca Webb	Fremantle
2020	Shanae Davison	West Coast
	Mikayla Morrison	Fremantle



2020 season was a challenge due to Covid 19. The League team off to a poor start but finished strong, unfortunately a couple of narrow losses early meant we did not make the play off's, the Reserves and Colts also fared badly.

The Ladies WAFLW side was more successful but missed making the grand final, lets make 2021 our comeback season.

NEW LIFE MEMBERS

At the last Swan's AGM, Life Membership was awarded to the following members of our club: **Ian Bardwell** - A tireless worker over countless years and **Alex Howard** - having reached the 150-game milestone. Congratulations to both on receiving Swan's highest award.

THE LIFE MEMBERS LUNCH

Was combined with the Presidents pre-game lunch held on the 18th July due to Covid 19. Thanks to club President **Peter Hodyl** & CEO **Jeff Dennis** for making it possible; the lunch was well attended and appreciated.

SWAN MEDALIST

This year's medalist was **Corey Gault**, who received the life member's cheque for \$1000.00 at the medal count held at Mandon Estate. Congratulations to all other winners on the night.

VALE

During 2020 we lost 5 life members in **Joe Lawson**, **Jim Craig**, **David Holmes**, **Edith Dawson** and **Ray Ferris**. The Life Members Association passes on their deepest and most compassionate sympathy to all family's.

R.I.P. Joe, Jim, Dave, Edith and Ray.

To my committee, thanks for your support and in particular my secretary **Kathy Rowe**.

See you all in 2021.

JOHN ROWE • PRESIDENT

MEMBER	YEAR
Charlie Wicks *	1934
Tom Nielsen *	1935
Richard McDonald *	1936
Dr. Eric Kyle *	1937
Fritz Lange *	1938
JF (Eric) Jenner *	1939
Edward Byrne *	1940
George Roberts *	1941
Dr. Ben Buttsworth *	1942
Lal Mosey *	1942
Ernie Reilly *	1943
Wally Counsel *	1944
Ted Holdsworth *	1945
Jack Hollis *	1946
Jack Murray *	1947
Frank Hatton *	1948
Robert Bryant *	1949
Mrs. Norma Innes *	1950
Len Lowry *	1951
Norm Jones *	1952
Charlie Carter *	1953
Tom Moiler *	1954
Duggan Anderson *	1955
Dr. Bob Bladen *	1956
Tim Barker *	1957
Ron Newbey *	1958
Pat Mountain *	1959
Stan Moses *	1960
Percy Bright *	1961
John Batten *	1962
Brian Gray *	1963
Philip Stephenson *	1964
Joe Lawson *	1965
Ernie Lawrence * +	1965
Norm Baty *	1966
Mick Cooper *	1967
George Jeffery * +	1967
Tom Beardman * +	1968
Tony Nesbit *	1968
George Ripp *	1968
John Cooper	1969

MEMBER	YEAR
Ray Ferris *	1970
Ken Bagley	1971
Peter Lynch	1971
Colin Maynard	1972
John Tumbull	1972
Keith Slater	1973
Tony Morrison *	1974
Albert Robbins *	1975
Peter Manning	1976
Mrs. Terry Moses	1976
Robert Hamilton *	1977
William Walker	1977
Dr. Ron Seman	1978
Fred Sweetapple *	1978
William Holloway	1979
Graeme Maynard	1979
Dennis Carrick	1980
Fred Castledine *	1980
Eric Gorman	1980
Cyril Litterick *	1980
Robert Lowry *	1980
Jack Pauly *	1980
Steve Gillespie	1981
Don Goddard *	1981
Len Turner *	1981
Lew Armstrong *	1982
Wally Bagley *	1982
Ron Boucher	1983
William Cocks *	1983
Tom Mullooly	1983
Keith Narkle	1983
Stan Nowotny	1983
Tom Rowlands *	1983
Ron Jose *	1984
Robert Manning	1984
Rod Sergeant	1984
Jack Hickling *	1985
Lindsay Johnston	1985
Don Langsford	1985
Ray McMahon *	1985
Ron Payne *	1985

MEMBER	YEAR
Bill Skwirowski	1985
Jim Roberts	1986
Joe Sarich	1986
Jim Taylor *	1986
John Todd	1987
Lance Bell	1988
Wally Noonan *	1988
Jim Craig *	1989
Donald Holmes	1989
David Sidebottom *	1989
Robin McVee	1990
Mrs. Mabel Spashett *	1990
Brent Hutton	1991
Vic Jeffery	1991
Rupe Maynard *	1991
Phillip Narkle	1991
Merv Hansen *	1992
Mrs. Thetis Woods	1992
Brian Close	1993
John Farris	1993
Dr. Peter Miller *	1993
Steve Thistleton	1993
Alan Gosling *	1994
Bruce Lauder	1994
Mrs. Jean Lynch *	1994
Alec Abbott *	1995
Steve Bazzo *	1995
Mrs. Joan McMahon *	1995
Geoff Passeri	1995
Kevin Knighton	1996
Mrs. Kath Mills	1996
Alan Rumjantsev *	1996
Mrs. Ellen Rumjantsev *	1996
Ian Wedd *	1996
John Johnston *	1996
Peter Mahoney *	1997
Wayne Taylor	1997
Mrs. Peg Gobby *	1997
Haydn Bunkton Jnr.	1998
Travis Edmonds	1998
Ian Foss	1998

MEMBER	YEAR
Bob Harcourt *	1998
Mrs. Valda Smith *	1998
Ian Stewart	1998
Norm Davis *	1999
Mrs. Joan Hansen *	1999
Troy Ugle	1999
Ron Williams *	1999
Ken Ball	2000
Bob Becroft	2000
David Lovatt *	2000
Murray Rance	2000
Michael Richardson	2000
Garry Sidebottom *	2000
Don Smith *	2000
Neville Bassett	2001
Mrs. Maureen Campbell	2001
John Rowe	2001
Terry Hall	2002
Chris Peel	2002
Joel Cornelius	2003
Mrs. Edie Dawson *	2003
Ron Preedy *	2003
Milton Tanner *	2003
Alan Hickling	2004
Mrs. Kathy Rowe	2004
Les Bowen *	2005
Jim Watterston	2005
Shane Beros	2006
Joe Pearce *	2006
Leith Putland	2006
Brad Willey	2006
Wes Kestel	2007
Mark Piani	2007
Ljubo (George) Staminich	2007
Bob Hutchinson	2008
Brian Haley	2008
Andy Yukich	2008
Jim Byrne	2009
Andrew Holmes	2009
Herb Smith	2009
John McKibben *	2010
Shirley Digby *	2010
Joyce Allen *	2010
Joshua Roberts	2011
Tallan Ames	2011
Jim Dougan	2012
Rod Greene	2012
David Holmes *	2012
Faye Stemp	2012
Kevin Gartrell	2013
Greg Walker	2013
Wally Brown *	2014
Peter Kelly	2015
Lindsay Armstrong	2015
Paul McCarthy	2015
Tim Geappen	2016
Tony Notte	2016
Dr. Anthony Sciberras	2016
Justin Simpson	2017
Agnes Preedy	2017
Judy Holmes	2017
Jenny Kynaston	2017
Matt Riggio	2018
Nicole Graves	2018
Fiona Boucher	2018
Tracey Schischka	2018
Marcel Weggelaar	2019
Jodie Eaton	2019
Peter Snow	2019
Lauren Osborne	2019
Alex Howard	2020
Ian Bardwell	2020

* DECEASED + MEMBERS CLUB

ORDER OF AUSTRALIA

FOR SERVICES TO FOOTBALL	MEMBER	YEAR
1982	Bill Walker (AM)	
1986	John Todd (OAM)	
2000	John Cooper (OAM)	
2011	Stan Moses (OAM) *	
2019	Peter Snow (OAM)	
2020	Keith Slater (OAM)	

* DECEASED

COMMITTEE

The FARC Committee comprises **Des Hardiman** (Chair), **Neville Bassett**, **Jeff Dennis**, **Matt Hewitson**, **Peter Hodyl**, **Gerard Roelofs** and **Brendan Valentine**. Meetings were still held monthly including via zoom during the COVID lockdown. The committee acknowledges the strong financial management and reporting provided by **Jeff Dennis**, **Gerard Roelofs** and staff.

KEY OBJECTIVES

To align with the Strategic Plan (2018-2022) under the Business Sustainability pillar, the committee includes risk under its responsibilities as well as reviewing the monthly financial reports. With the support of the Board and the leadership of the CEO, a very clear financial discipline has been implemented over recent years with the objective of correcting the Balance Sheet current ratio deficit, diversifying revenue opportunities and building a sustainable economic model for the future.

NEW DEVELOPMENTS / ACHIEVEMENTS

The following items were addressed and discussed in committee during 2020:

- A new Honorarium Policy was endorsed and enacted for 2020 for ancillary staff.
- A COVID-19 Taskforce was set-up to evaluate and manage the risks associated a reduced football season and effect on our community programs. Once government subsidies were announced the taskforce ensured full consideration and compliance with maximum benefits and staff a priority.
- Revised budgeting and a review of discretionary expenditure was undertaken as a result of the COVID-19 restrictions.
- Significant Capital expenditure was allocated to the new women's changerooms, kitchen improvements, new seating on the members lawn, roof repairs and external audio upgrade.
- Investigation and proposal for the replacement of the oval lighting was submitted to the Town of Bassendean.
- A second Risk Management review was conducted and resulted in a revised Risk Register and ratings. An independent Risk Review was undertaken, and recommendations put forward.
- The committee was active in pursuing an automatic renewal system for WAFL club membership. The first stage of this was implemented late in 2020 for the new renewals.
- A Cash Reserves Policy was drafted and endorsed by the Board, to ensure strong governance and management of the now favourable Balance Sheet in future years.

The Directors present their report, together with the financial statements, of Swan Districts Football Club (Inc) ('the Club') for the year ended 31 October 2020.

DIRECTORS

The following persons were directors of Swan Districts Football Club (Inc) during the whole of the financial year and up to the date of this report, unless otherwise stated:

- Jim Benson** (resigned 31 October 2020)
- Roanna Edwards**
- Des Hardiman**
- Matt Hewitson**
- Peter Hodyl**
- Andrew Holmes**
- Sarah Reilly** (resigned 31 October 2020)
- Joanne Taylor** (appointed 1 November 2020)
- Ian Westmore** (appointed 1 November 2020)

PRINCIPAL ACTIVITIES

During the financial year the principal continuing activities of Swan Districts Football Club (Inc) were the promotion and provision of Australian Rules Football and community programs within the Swan Districts Football Club (Inc) district and zones. Grant funding, sponsorship revenue and other fundraising

RESULT

The result for the year is a healthy surplus of \$902,794 after depreciation (last year \$202,791). The net increase in cash for 2020 was \$761,616 with a further net increase of \$206,737 in property, plant and equipment expenditure.

BALANCE SHEET IMPROVEMENTS

A critical strategic focus over recent years has been the improvement to the Current Ratio and hence the Club's liquidity. This measures the ability to meet current liabilities with sufficient cash and other current assets. This working capital deficit was over \$750,000 five years ago. For the second year, it is now positive and a healthy \$746,268.

	2020	2019	2018 (RESTATED)	2017	2016	2015
Surplus	902,794	202,791	103,480	34,722	135,824	22,224
Current Assets	1,718,326	942,113	742,362	570,879	771,869	1,147,697
Current Liabilities	972,058	846,023	866,354	996,891	1,337,055	1,897,369
Working Capital	746,268	96,090	-123,992	-426,012	-565,186	-749,672
Current Ratio	1.77	1.11	0.86	0.57	0.58	0.60
Net Assets (Equity)	1,470,250	567,456	364,665	138,649	103,926	-31,898

REASONS FOR STRONG FINANCIAL TURN-AROUND

We can attribute the significant improvement in 5 years to:

- Negotiation and repayment of a past taxation debt over a 2-year period concluding in 2017, saving \$120k per year.
- Appointment of **Jeff Dennis** as CEO in 2017 to oversee and drive reform in all aspects of the football club.
- Cohesive Board alignment and support for the changed strategic direction to build community, develop people, with a sustainable business model.
- Strong financial management with a strategic focus led by the CEO and dedicated staff in Operations, Football, Community and Administration to support the Board direction.
- Outstanding member, sponsor and coterie group loyalty and support over many years.

COVID-19 IMPACT

The impact of COVID-19 in March 2020 created a massive change to how the Club conducted its operations and a revised budget was set. The Club was able to access Government JobKeeper and other subsidies to the tune of \$778,000 which has allowed the Club to produce a healthy profit. The support of members, sponsors, staff, players, community partners and coterie groups cannot be understated in this result.

DES HARDIMAN • CHAIR FINANCE & RISK

activities have been critical in providing much needed cash to effectively achieve the objectives of Swan District Football Club (Inc).

SIGNIFICANT CHANGES

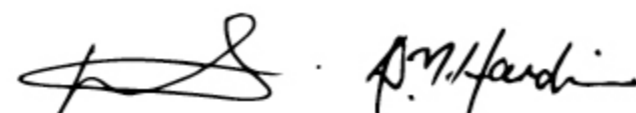
No significant change in the nature of these activities occurred during the year.

OPERATING RESULT

The surplus for the year amounted to \$902,794 (2019: \$202,791).

IMPACT OF COVID-19

The impact of COVID-19 in March 2020 created a massive change to how the Club conducted their operations. The Club received Federal Government's JobKeeper & cash flow boost subsidies, which allowed the Club to produce a healthy profit for 2020.



PETER HODYL • PRESIDENT DES HARDIMAN • TREASURER
15 JANUARY 2021

GENERAL INFORMATION

The financial statements cover Swan Districts Football Club (Inc) as an individual entity. The financial statements are presented in Australian dollars, which is Swan Districts Football Club (Inc)'s functional and presentation currency.

Swan Districts Football Club (Inc) is a not-for-profit incorporated association.

The financial statements were authorised for issue on 15 January 2021.

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 OCTOBER 2020

REVENUE	NOTE	2020 \$	2019 \$
Administration	21	1,697,264	915,929
Commercial Operations	22	314,585	454,226
Marketing and Business Development	23	457,659	636,872
Facility		198,100	45,816
Football Operations	24	85,254	192,725
Talent		76,631	96,536
Community Programs	25	2,780,814	2,148,055
Interest Received		2,367	1,877
Fair value adjustment of financial assets		(250)	158
		5,612,424	4,492,194

EXPENSES	NOTE	2020 \$	2019 \$
Administration	26	(463,004)	(437,145)
Commercial Operations	22&27	(217,322)	(332,616)
Marketing and Business Development	28	(244,639)	(413,059)
Facility	29	(205,511)	(161,554)
Football Operations	30	(656,499)	(783,251)
Talent		(94,351)	(111,368)
Community Programs	31	(2,696,696)	(1,953,492)
Depreciation/Amortisation		(131,608)	(96,918)
		(4,709,630)	(4,289,403)

Surplus	902,794	202,791
Other comprehensive income for the year	-	-
Total comprehensive income / (loss) for the year attributable to the members of Swan Districts Football Club (Inc)	902,794	202,791

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

STATEMENT OF FINANCIAL POSITION AS AT 31 OCTOBER 2020

ASSETS	NOTE	2020 \$	2019 \$
CURRENT ASSETS			
Cash and cash equivalents	4	1,576,455	814,839
Trade and other receivables	5	22,849	83,873
Inventories	6	33,086	39,585
Prepayments		85,703	3,333
Financial assets	7	233	483
Total current assets		1,718,326	942,113

NON-CURRENT ASSETS	NOTE	2020 \$	2019 \$
Property, plant and equipment	8	669,278	462,541
Investment in joint venture	9	21,837	8,825
Right-of-use assets	10	33,790	-
Total non-current assets		724,905	471,366

Total assets	2,443,231	1,413,479
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LIABILITIES	NOTE	2020 \$	2019 \$
CURRENT LIABILITIES			
Trade and other payables	11	178,365	150,627
Employee benefits provisions	12	131,273	144,122
Financial liabilities	13	-	23,623
Other liabilities	14	630,983	527,651
Lease Liabilities	15	31,437	-
Total current liabilities		972,058	846,023

NON-CURRENT LIABILITIES	NOTE	2020 \$	2019 \$
Lease Liabilities	15	923	-
Total non-current liabilities		923	-

Total liabilities	972,981	846,023
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Net assets	1,470,250	567,456
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EQUITY	NOTE	2020 \$	2019 \$
Retained surplus	16	1,470,250	567,456
Total equity		1,470,250	567,456

The above statement of financial position should be read in conjunction with the accompanying notes

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 OCTOBER 2020

	RETAINED SURPLUS \$	TOTAL EQUITY \$
Balance at 1 November 2018 (Restated)	364,665	364,665
Surplus for the year	202,791	202,791
Other comprehensive income for the year	-	-
Total comprehensive income for the year	202,791	202,791
Balance at 31 October 2019	567,456	567,456

	RETAINED SURPLUS \$	TOTAL EQUITY \$
Balance at 1 November 2019	567,456	567,456
Surplus for the year	902,794	902,794
Other comprehensive income for the year	-	-
Total comprehensive income for the year	902,794	902,794
Balance at 31 October 2020	1,470,250	1,470,250

The above statement of changes in equity should be read in conjunction with the accompanying notes

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 OCTOBER 2020

CASH FLOWS FROM OPERATING ACTIVITIES	2020 \$	2019 \$
Receipts from customers	5,117,901	4,851,567
Receipts from Government Subsidies	643,500	-
Payments to suppliers and employees	(4,610,272)	(4,399,284)
	1,151,129	452,283
Interest received	2,367	1,877
Interest paid	(16,131)	(7,876)
Interest paid- lease liabilities	(1,890)	-
Net cash from / (used in) operating activities	1,135,475	446,284

CASH FLOWS FROM INVESTING ACTIVITIES	2020 \$	2019 \$
Payments for property, plant and equipment	(311,615)	(50,338)
Proceeds from disposal of property, plant and equipment	-	-
Dividends received from joint venture	-	20,856
Net cash from / (used in) investing activities	(311,615)	(29,482)

CASH FLOWS FROM FINANCING ACTIVITIES	2020 \$	2019 \$
Repayment of lease liabilities	(38,621)	-
Hire purchase repayment	(23,623)	(19,005)
Net cash from / (used in) financing activities	(62,244)	(19,005)

	NOTE	2020 \$	2019 \$
Net increase in cash and cash equivalents		761,616	397,797
Cash and cash equivalents at the beginning of the financial year		814,839	417,042
Cash and cash equivalents at the end of the financial year	4	1,576,455	814,839

The above statement of cash flows should be read in conjunction with the accompanying notes

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

NOTE 1: SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted: Swan Districts Football Club (Inc) has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the Club.

AASB 16 Leases: The Club has adopted AASB 16 from 1 November 2019. The standard replaces AASB 117 'Leases' and for lessees eliminates the classifications of operating leases and finance leases. Except for short-term leases and leases of low-value assets, right-of-use assets and corresponding lease liabilities are recognised in the statement of financial position. Straight-line operating lease expense recognition is replaced with a depreciation charge for the right-of-use assets (included in operating costs) and an interest expense on the recognised lease liabilities (included in finance costs). In the earlier periods of the lease, the expenses associated with the lease under AASB 16 will be higher when compared to lease expenses under AASB 117. However, EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation) results improve as the operating expense is now replaced by interest expense and depreciation in profit or loss. For classification within the statement of cash flows, the interest portion is disclosed in operating activities and the principal portion of the lease payments are separately disclosed in financing activities. For lessor accounting, the standard does not substantially change how a lessor accounts for leases.

Impact of adoption: AASB 16 was adopted using the modified retrospective approach and as such the comparatives have not been restated.

The impact of adoption on opening retained earnings as at 1 November 2019 was as follows:

Right-of-use Assets (AASB 16)	70,980
Lease Liabilities	(70,980)
Reduction in opening retained profits as at 1 November 2019	

Right-of-use assets: A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the Club expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of-use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The Club has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Lease liabilities: A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Club's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

AASB 15 Revenue from Contract with Customers and AASB 1058 Income of Not-for-Profit Entities: AASB 15 Revenue from Contracts with Customers replaces AASB 118 Revenue and AASB 111 Construction Contracts for annual reporting periods on or after 1 January 2019. Under the new model, the Club shall recognise revenue when (or as) the Club satisfies a performance obligation by transferring a promised good or service to a customer and is based upon the transfer of control rather than transfer of risks and rewards.

AASB 15 focuses on providing sufficient information to the users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from the contracts with customers. Revenue is recognised by applying the following five steps:

- Identifying contracts with customers
- Identifying separate performance obligations
- Determining the transaction price of the contract
- Allocating the transaction price to each of the performance obligations
- Recognising revenue when or as each performance obligation is satisfied.

Revenue is recognised either over time or at a point in time. Any distinct goods or services are separately identified and any discounts or rebates in the contract price are allocated to the separate elements.

In addition, income other than from contracts with customers are subject to AASB 1058 Income of Not-for-Profit Entities. Income recognition under AASB 1058 depends on whether such a transaction gives rise to liabilities or

a contribution by owners related to an asset (such as cash or another asset) recognised by the Club.

The Club adopts the modified retrospective approach on transition to AASB 15 and AASB 1058. No comparative information is restated under this approach, and the association recognises the cumulative effect of initially applying the Standards as an adjustment to the opening balance of accumulated surplus/ (deficit) at the date of initial application (1 November 2019).

Under this transition method, the Club elects to apply the standards retrospectively to non-completed contracts at the date of initial application.

There is no material impact of adopting AASB 15 and AASB 1058.

Refer to revenue recognition accounting policies adopted from 1 November 2019.

Basic of preparation: These general-purpose financial statements have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and Interpretations issued by the Australian Accounting Standards Board ('AASB'), the Western Australian legislation, the Associations Incorporation Act 2015, and associated regulations, as appropriate for not-for-profit oriented entities.

Historical cost convention: The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

Critical accounting estimates: The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Club's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Revenue recognition: Until 31 October 2019, revenue was recognised and measured at the fair value of consideration received or receivable.

From 1 November 2019, revenue is recognised at the transaction price when the Club transfers control of the services to their members and customers. The performance obligations are satisfied when the services have been provided to the customer.

Revenue is recognised for the major activities as follows:

Sales revenue: Events, fundraising and raffles are recognised when received or receivable.

Donations: Donations are recognised as revenue when received.

Grants: Grant revenue is recognised in profit or loss when the Club obtains control of the grant, it is probable that the economic benefits gained from the grant will flow to the Club and the amount of the grant can be measured reliably. If conditions are attached to the grant which must be satisfied before the entity is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

When grant revenue is received whereby the Club incurs an obligation to deliver economic value directly back to the contributor, the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor; otherwise the grant is recognised as income on receipt.

Interest: Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Recruitment Revenue and Expenditure: Transfer fees both received and paid for players are brought to account as income/expenses on an accrual basis upon obtaining a contractual agreement.

Other revenue: Other revenue is recognised when it is received or when the right to receive payment is established.

Government Subsidies: Income from government COVID-19 subsidies are recognised in profit or loss when the Club obtains control of the subsidies as the criteria for the subsidies are not sufficiently specific to apply AASB 15 and are recognised under AASB 1058.

All revenue is stated net of the amount of goods and services tax.

Income tax: Swan Districts Football Club (Inc) is exempt from paying income tax under the Income Tax Assessment Act 1997.

Current and non-current classification: Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in Swan Districts Football Club (Inc)'s normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the Swan Districts Football Club (Inc)'s normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Cash and cash equivalents: Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Trade and other receivables: Trade receivables are initially recognised at fair

value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The Club has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Inventories: Stock on hand is stated at the lower of cost and net realisable value. Cost comprises of purchase and delivery costs, net of rebates and discounts received or receivable.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

FINANCIAL INSTRUMENTS

Initial recognition and measurement: Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date that the Club commits itself to either purchase or sell the asset. Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified at 'fair value through profit or loss', in which case transaction costs are recognised as expenses in profit or loss immediately.

Classification and subsequent measurement of financial assets: Financial assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset, unless, an accounting mismatch is being avoided.

Financial assets at fair value through profit or loss: Financial assets not measured at amortised cost or at fair value through other comprehensive income are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.

Financial assets at fair value through other comprehensive income: Financial assets at fair value through other comprehensive income include equity investments which the Club intends to hold for the foreseeable future and has irrevocably elected to classify them as such upon initial recognition.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the Club has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all a financial asset, it carrying value is written off.

Impairment of financial assets: The Club recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the Club's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognised, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimate. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets measured at fair value through other comprehensive income, the loss allowance is recognised within other comprehensive income. In all other cases, the loss allowance is recognised in profit or loss.

Classification and subsequent measurement of financial liabilities: The Club's financial liabilities include trade and other payables.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Property, plant and equipment: Plant and equipment are stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Leasehold improvements	20 - 25 years
Plant and equipment	2 - 20 years
Motor vehicles	6 - 7 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the Swan Districts Football Club (Inc). Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Impairment of non-financial assets: Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have

independent cash flows are grouped together to form a cash-generating unit.

Trade and other payables: These amounts represent liabilities for goods and services provided to the Swan Districts Football Club (Inc) prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

EMPLOYEE BENEFITS

Short-term employee benefits: Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits: The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense: Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Fair value measurement: When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Goods and Services Tax ('GST') and other similar taxes: Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

NOTE 2: CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue, and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Allowance for expected credit losses: The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate. These assumptions include recent sales experience and historical collection rates.

Provision for impairment of inventories: The provision for impairment of inventories assessment requires a degree of estimation and judgement. The level of the provision is assessed by taking into account the recent sales experience, the ageing of inventories and other factors that affect inventory obsolescence.

Estimation of useful lives of assets: Swan Districts Football Club (Inc) determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets: Swan Districts Football Club (Inc) assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to Swan Districts Football Club (Inc) and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Employee benefits provision: As discussed in note 1, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

NOTE 3: EXPENSES

Surplus includes the following specific expenses:	2020 \$	2019 \$
Superannuation expense: Defined contribution superannuation expense	194,550	164,820

NOTE 4: CURRENT ASSETS - CASH AND CASH EQUIVALENTS

	2020 \$	2019 \$
Cash on hand	2,400	2,400
Cash at bank	1,574,055	812,439
	1,576,455	814,839

NOTE 5: CURRENT ASSETS - TRADE AND OTHER RECEIVABLES

	2020 \$	2019 \$
Trade receivables	16,409	73,698
Other receivables	6,440	6,580
Accrued revenue	-	3,595
	22,849	83,873

Management have considered the impact of expected credit losses under AASB 9 by determining the value of aged receivables that could potentially have expected credit losses, and then applying an expected credit loss rate to determine the allowance for expected credit losses. Based on management's assessment of the expected credit losses, no allowance for credit losses is required to be recognised as at 31 October 2020 as it is considered immaterial.

NOTE 6: CURRENT ASSETS - INVENTORIES

Items held for resale - at lower of cost and net realisable value (i)	2020 \$	2019 \$
- Merchandise	9,937	18,014
- Bar	20,626	19,201
- Canteen	2,523	2,370
	33,086	39,585

(i) There is no deed of consignment over inventories as at 31 October 2020.

NOTE 7: CURRENT ASSETS - FINANCIAL ASSETS

Financial assets - at fair value	2020 \$	2019 \$
	233	483
	233	483

The fair value of financial assets of \$233 (2019: \$483) has been assessed by reference to ASX published price quotations to determine market value.

Movements in financial assets - at fair value

Movements in financial assets during the current financial year are set out below:	FINANCIAL ASSETS \$
Balance at 1 November 2019	483
Fair value adjustment through profit or loss	(250)
Balance at 31 October 2020	233

NOTE 8: NON-CURRENT ASSETS - PROPERTY, PLANT AND EQUIPMENT

	2020 \$	2019 \$
Buildings and leasehold improvements - at cost	1,052,545	851,753
Less: Accumulated depreciation	(652,472)	(609,225)
	400,073	242,528
Plant and equipment - at cost	794,805	1,254,911
Less: Accumulated depreciation	(555,141)	(1,034,898)
	239,664	220,013
Motor vehicles - at cost	82,078	52,087
Less: Accumulated depreciation	(52,537)	(52,087)
	669,278	462,541

Reconciliations: Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	BUILDINGS AND LEASEHOLD IMPROVEMENTS \$	PLANT AND EQUIPMENT \$	MOTOR VEHICLES \$	TOTAL \$
Balance at 1 November 2019	242,528	220,013	-	462,541
Additions	200,792	80,833	29,990	311,615
Disposals	-	(10,462)	-	(10,462)
Depreciation expense	(43,247)	(50,720)	(449)	(94,416)
Balance at 31 October 2020	400,073	239,664	29,541	669,278

NOTE 9: NON-CURRENT ASSETS - INVESTMENTS ASSETS

	2020 \$	2019 \$
Investment accounted for using the equity method	21,837	8,825
	21,837	8,825

NOTE 10: NON-CURRENT ASSETS - RIGHT-OF-USE ASSETS

	2020 \$	2019 \$
Right-of-use asset	70,981	-
Less: Accumulated depreciation	(37,191)	-
	33,790	-

Right-of-use assets relates to a Motor Vehicle used in Onslow and a House located in Newman. Both assets are utilised in the delivery of community programs.

NOTE 11: CURRENT LIABILITIES - TRADE AND OTHER PAYABLES

	2020 \$	2019 \$
Trade payables	72,582	50,845
Accruals	37,912	27,114
Sundry creditors	4,158	3,148
PAYG and superannuation	59,234	65,141
GST liabilities (net)	4,479	4,379
	178,365	150,627

NOTE 12: CURRENT LIABILITIES - EMPLOYEE BENEFITS PROVISIONS

	2020 \$	2019 \$
Employee benefits - annual leave	110,381	111,979
Employee benefits - long service leave	20,892	32,143
Total current employee benefits	131,273	144,122

NOTE 13: FINANCIAL LIABILITIES

	2020 \$	2019 \$
Current liabilities		
Hire purchase contract liability	-	28,062
Unexpired interest charges	-	(4,439)
	-	23,623

NON-CURRENT LIABILITIES

	2020 \$	2019 \$
Hire purchase contract liability	-	-
Unexpired interest charges	-	-
	-	-

Total financial liabilities - 23,623

NOTE 14: CURRENT LIABILITIES - OTHER LIABILITIES

	2020 \$	2019 \$
Income in advance - Community Programs	621,763	346,911
Income in advance - Memberships	9,220	12,640
Unexpended grant - Australian Sports Commission	-	168,100
	630,983	527,651

NOTE 15: LEASE LIABILITY

	2020 \$	2019 \$
Lease liability (Current)	31,437	-
Lease liability (Non-Current)	923	-
Total lease liability	32,360	-

NOTE 16: EQUITY - RETAINED SURPLUS

	2020 \$	2019 \$
Retained surplus at the beginning of the financial year	567,456	364,665
Surplus for the year	902,794	202,791
Other comprehensive income for the year	-	-
Retained surplus at the end of the financial year	1,470,250	567,456

NOTE 17: CONTINGENT LIABILITIES
Swan Districts Football Club (Inc) had no contingent liabilities as at 31 October 2020 and 31 October 2019.

NOTE 18: AUDITORS REMUNERATION

Amounts received or due and receivable by William Buck Audit (WA) Pty Ltd for:	2020 \$	2019 \$
- Audit or review of the financial report of the entity	5,500	5,500
- Other services in relation to the entity	1,200	1,200
Amounts received or due and receivable by Ray Wooley Pty Ltd		
- Audit 2018 final payment in 2019	-	5,000
	6,700	11,700

NOTE 19: RELATED PARTY TRANSACTIONS
Transactions with related parties: Swan Districts Football Club (Inc) is a unit holder of Swan Districts Sports Clinic Unit Trust (Swan Districts Sports Clinic Pty Ltd). The club has recognised their 50% ownership share as an investment accounted for using the equity method.
Receivable from and payable to related parties: There were no trade receivables from or trade payables to related parties at the current and previous reporting date.
Loans to/from related parties: There were no loans to or from related parties at the current and previous reporting date.

NOTE 20: EVENTS AFTER THE REPORTING PERIOD
No matter or circumstance has arisen since 31 October 2020 that has significantly affected or may significantly affect Swan Districts Football Club (Inc)'s operations, the results of those operations, or Swan Districts Football Club (Inc)'s state of affairs in future financial years, except for noting the loss of the BHP partnership in 2021 (approx. \$1.5M) that has been offset by the cancellation of the relevant programs and staffing.

NOTE 21: ADMINISTRATION INCOME

	2020 \$	2019 \$
Asset & Venue Rentals & Dividends	128,502	59,792
Corporate/Management Fees	357,984	283,683
Sundry Income	38,751	60,211
WAFC Grants	393,389	512,243
JobKeeper & COVID Subsidies	778,638	-
	1,697,264	915,929

NOTE 22: COMMERCIAL OPERATIONS INCOME

	2020 \$	2019 \$
Sales - Bar	196,301	245,555
Sales - Catering	61,555	97,681
Sales - Merchandise	38,913	52,612
Total Gross Sales	296,769	395,848
Cost of Sales - Bar	(89,556)	(113,467)
Cost of Sales - Catering	(22,311)	(40,356)
Cost of Sales - Merchandise	(27,482)	(47,645)
Total Cost of Sales	(139,349)	(201,468)
Gross Profit	157,420	194,380
Venue Hire & Sundry Income	17,817	58,378
Total Bar & Functions Income	175,236	252,758

NOTE 23: MARKETING & BUSINESS DEVELOPMENT INCOME

	2020 \$	2019 \$
Functions & Fundraising	71,376	101,468
Membership Fees	82,190	69,082
Sponsorship	303,907	462,955
Sundry Income	185	3,367
	457,659	636,872

NOTE 24: FOOTBALL OPERATIONS INCOME

	2020 \$	2019 \$
Gate Receipts	54,564	89,969
Sundry Income	20,689	85,256
Transfer Fees	10,000	17,500
	85,254	192,725

NOTE 25: COMMUNITY PROGRAMS INCOME

	2020 \$	2019 \$
Program Funding Government	757,050	619,034
Program Funding Private	2,015,189	1,460,451
Sundry Income & Donations	8,574	68,570
	2,780,814	2,148,055

NOTE 26: ADMINISTRATION EXPENSES

	2020 \$	2019 \$
Audit Fees	6,700	11,700
Bad & Doubtful Debts	-	237
Bank Charges & Interest	17,909	11,260
Computing, Telephone & Office Expenses	24,006	21,800
FBT, Payroll Tax & Superannuation	34,434	55,450
Insurance & Workers Comp	10,604	45,438
Printing & Stationery	22,419	16,204
Salaries & Employee Expenses	173,852	270,211
Sundry Admin Expenses	5,306	4,845
Jobkeeper Payments- Top up payments	167,773	-
	463,004	437,145

NOTE 27: COMMERCIAL OPERATIONS (EXCLUDING COST OF SALES)

	2020 \$	2019 \$
General Bar Expenses	7,013	6,003
Catering Expenses	4,053	35,853
Salary & Employee Costs	66,907	89,293
	77,973	131,149

NOTE 28: MARKETING & BUSINESS DEVELOPMENT EXPENSES

	2020 \$	2019 \$
Advertising Promotion & Office Expenses	16,557	60,087
Functions & Sponsorship Servicing	81,884	181,546
Salary & Employee Costs	145,144	162,481
Sundry Expenses	1,053	8,945
	244,639	413,059

NOTE 29: FACILITY EXPENSES

	2020 \$	2019 \$
Cleaning, R&M, Security	98,988	62,314
Light Power & Gas	40,877	29,731
Rates & Facility Lease	29,246	49,415
Salary & Employee Costs	15,089	17,936
Sundry Expenses	21,310	2,158
	205,511	161,554

NOTE 30: FOOTBALL OPERATIONS EXPENSES

	2020 \$	2019 \$
Catering	18,662	14,553
Equipment, Footballs & Uniforms	87,291	95,961
Insurance & General Expenses	7,162	7,654
Match & Training Expenses	22,200	40,160
Medical and Game Day Staff	82,009	135,533
Medical Supplies	15,887	16,937
Player Payments (incl Super)	123,784	230,850
Recruitment & Transfer Fees	26,385	12,000
Salaries Football Staff (incl Super)	234,573	204,470
Travel & Motor Vehicle	23,987	57,661
Trophies & Awards	3,693	2,078
Sundry Expenses	10,868	3,394
	656,499	783,251

NOTE 31: COMMUNITY PROGRAMS EXPENSES

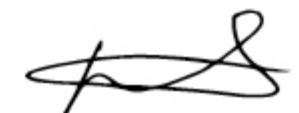
	2020 \$	2019 \$
Computer IT, Office & Rates	71,048	50,472
Insurance & Sundry Expenses	95,592	32,890
Management Fees	357,984	279,300
Employee Costs	1,823,470	1,213,137
Program Expenses & Communities	237,617	244,292
Rent & Accommodation	110,985	133,401
	2,696,696	1,953,492

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SWAN DISTRICTS FOOTBALL CLUB (INC)

In the Directors' opinion:

- the attached financial statements and notes comply with the Australian Accounting Standards - Reduced Disclosure Requirements, the Associations Incorporation Act 2015 (WA) and associated regulations;
- the attached financial statements and notes give a true and fair view of Swan Districts Football Club (Inc)'s financial position as at 31 October 2020 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that Swan Districts Football Club (Inc) will be able to pay its debts as and when they become due and payable.

On behalf of the Directors



PETER HODYL • PRESIDENT



DES HARDIMAN • TREASURER

15 JANUARY 2021

INDEPENDENT AUDITOR'S REPORT TO MEMBERS

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS OPINION

We have audited the financial report of Swan Districts Football Club (Inc) (the Club), which comprises the statement of financial position as at 31 October 2020, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the director's declaration.

In our opinion the financial report of Swan Districts Football Club (Inc) has been prepared in accordance with the Associations Incorporations Act 2015 (WA), including:

- giving a true and fair view of the Club's financial position as at 31 October 2020 and of its financial performance for the year then ended; and
- complying with Australian Accounting Standards Reduced Disclosure Regime.

BASIS FOR OPINION

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Club in accordance with the auditor independence requirements of the Associations Incorporations Act 2015 (WA), and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

OTHER INFORMATION

The Board are responsible for the other information. The other information comprises the information included in the Club's annual report for the year ended 31 October 2020, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE FINANCIAL REPORT

The directors of the Club are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Regime and the Associations Incorporations Act 2015 (WA) and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Club or to cease operations, or has no realistic alternative but to do so.

The directors are responsible for overseeing the Club's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of these financial statements is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of our independent auditor's report.

William Buck

WILLIAM BUCK AUDIT (WA) PTY LTD
ABN 67 125 012 124

CM

CONLEY MANIFIS • DIRECTOR
Dated this 15th day of January 2021



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